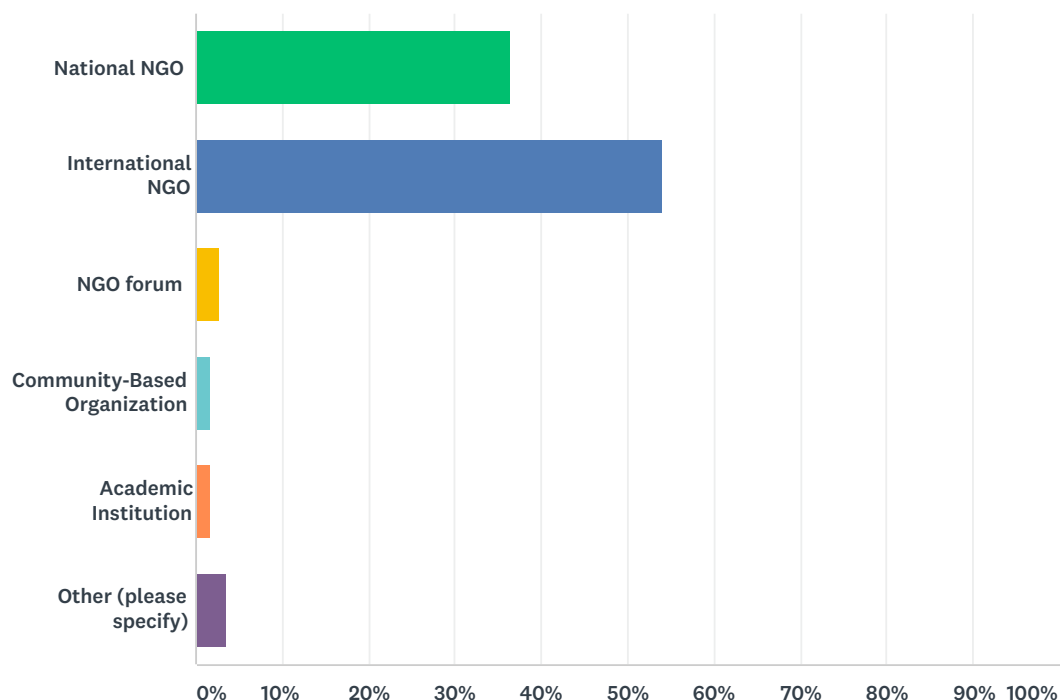


## Q1 What type of organisation are you working for?

Answered: 228 Skipped: 6



ANSWER CHOICES	RESPONSES	
National NGO	36.40%	83
International NGO	53.95%	123
NGO forum	2.63%	6
Community-Based Organization	1.75%	4
Academic Institution	1.75%	4
Other (please specify)	3.51%	8
<b>TOTAL</b>		<b>228</b>

#	OTHER (PLEASE SPECIFY)	DATE
1	Network Organization	2/24/2019 9:27 AM
2	x	2/20/2019 6:42 PM
3	.	2/20/2019 3:16 PM
4	National NGO	2/19/2019 5:19 AM
5	Local NGO	2/18/2019 2:11 PM
6	CSO/NGO	2/15/2019 11:22 AM
7	Child Rights Coalition Asia	2/15/2019 2:42 AM
8	UN agency WFP	2/14/2019 11:23 PM

## Q2 What is your position within the organisation?

Answered: 214 Skipped: 20

#	RESPONSES	DATE
1	Country Director	2/25/2019 9:25 AM
2	Deputy Country Director, Programmes	2/24/2019 12:05 PM
3	Grants Manager	2/24/2019 11:51 AM
4	General Secretary	2/24/2019 9:27 AM
5	Assistant Director	2/23/2019 10:06 AM
6	Country Director	2/23/2019 8:55 AM
7	Coordinator	2/22/2019 5:29 PM
8	Executive Director	2/22/2019 4:00 PM
9	Area Manager	2/22/2019 3:27 PM
10	Senior Director of Programs	2/22/2019 3:26 PM
11	national director	2/22/2019 3:04 PM
12	Area Coordinator	2/22/2019 1:03 PM
13	ERP Programme Manager	2/22/2019 11:29 AM
14	Deputy Executive Director	2/22/2019 11:01 AM
15	Programme Director	2/22/2019 9:55 AM
16	Grants officer	2/22/2019 9:37 AM
17	Humanitarian Aid Adviser	2/22/2019 9:35 AM
18	Regional Country Director	2/22/2019 9:04 AM
19	Protection coordinator	2/22/2019 8:26 AM
20	Program officer	2/22/2019 7:59 AM
21	Head of External Projects	2/22/2019 7:26 AM
22	Country Director	2/22/2019 3:52 AM
23	Coordinator	2/22/2019 12:37 AM
24	Policy Director, Global Advocacy Spokesperson	2/21/2019 11:38 PM
25	Executive director	2/21/2019 10:49 PM
26	Chairperson	2/21/2019 8:15 PM
27	Livelihood Coordinator	2/21/2019 5:51 PM
28	partnership advisor	2/21/2019 3:53 PM
29	President	2/21/2019 2:39 PM
30	education project coordinator	2/21/2019 1:02 PM
31	training manager	2/21/2019 12:30 PM
32	Advisory group	2/21/2019 12:08 PM
33	project coordinator	2/21/2019 10:16 AM
34	Education Coordinator	2/21/2019 9:42 AM
35	management	2/21/2019 9:12 AM
36	feild officer	2/21/2019 8:51 AM
37	Data Analyst - ActivityInfo specialist - IM consultant	2/21/2019 8:22 AM
38	program manager	2/21/2019 8:11 AM

## CSO-UNICEF Consultations

39	International Director/Founder	2/21/2019 2:13 AM
40	Deputy National Commandant Administration	2/20/2019 10:22 PM
41	Technical Advisor	2/20/2019 8:52 PM
42	President and Chief Executive Officer	2/20/2019 8:38 PM
43	x	2/20/2019 6:42 PM
44	Director of Co-Academic Programs at the Faculty of Health Sciences of the University of Balamand	2/20/2019 4:56 PM
45	Chair	2/20/2019 4:36 PM
46	TRUSTEE	2/20/2019 4:21 PM
47	International Partnerships Manager	2/20/2019 3:50 PM
48	Regional Head of Emergencies for West and Central Africa Region	2/20/2019 3:44 PM
49	senior manager	2/20/2019 3:22 PM
50	Programme	2/20/2019 2:43 PM
51	Regional Head of Partnerships	2/20/2019 2:36 PM
52	Manager	2/20/2019 1:35 PM
53	head of training and development office	2/20/2019 1:10 PM
54	manager	2/20/2019 12:50 PM
55	Manager	2/20/2019 11:45 AM
56	national coordinator	2/20/2019 11:25 AM
57	International grants advisor	2/20/2019 9:45 AM
58	program coordinator	2/20/2019 8:29 AM
59	Education Specialist	2/20/2019 8:29 AM
60	Global Grants Adviser	2/20/2019 8:01 AM
61	Founder	2/20/2019 7:51 AM
62	Country Director	2/20/2019 7:44 AM
63	Executive Director	2/20/2019 7:32 AM
64	Y	2/20/2019 7:08 AM
65	main NGO rep	2/20/2019 6:17 AM
66	BFHI coordinator	2/19/2019 6:42 PM
67	Director	2/19/2019 6:34 PM
68	Programme Coordinator	2/19/2019 5:00 PM
69	NGO representative at the UN	2/19/2019 4:39 PM
70	institutional relations manager	2/19/2019 2:31 PM
71	Data Entry Officer	2/19/2019 7:21 AM
72	President	2/19/2019 7:12 AM
73	ExecutiveDirector	2/19/2019 5:19 AM
74	Humanitarian & Emergency Affairs Manager	2/19/2019 3:45 AM
75	Global Rapid Response Team	2/19/2019 12:41 AM
76	president	2/18/2019 10:52 PM
77	Executive Director	2/18/2019 3:12 PM
78	Network and Programs Coordinator	2/18/2019 2:42 PM
79	President	2/18/2019 2:11 PM
80	humanitarian nutrition adviser	2/18/2019 1:09 PM
81	Humanitarian Director	2/18/2019 11:33 AM

## CSO-UNICEF Consultations

82	Advocacy Manager	2/18/2019 11:27 AM
83	Executive Director	2/18/2019 11:22 AM
84	MEAL Adviser	2/18/2019 11:01 AM
85	CEO	2/18/2019 9:48 AM
86	Country Director	2/18/2019 9:28 AM
87	Rural Water Supply Specialist	2/18/2019 7:34 AM
88	Directeur Pays	2/18/2019 7:31 AM
89	Director	2/18/2019 3:38 AM
90	National Water, Sanitation, and Hygiene Coordinator	2/17/2019 9:11 PM
91	Director	2/17/2019 4:58 PM
92	Advisor	2/17/2019 3:42 PM
93	Executive Director	2/17/2019 3:12 PM
94	Executive Director	2/17/2019 1:11 PM
95	Int'l Relation Manager	2/17/2019 12:39 PM
96	Programme Development Officer	2/17/2019 9:52 AM
97	Member	2/17/2019 12:41 AM
98	Executive Director	2/16/2019 8:40 PM
99	Director	2/16/2019 7:51 PM
100	President/CEO	2/16/2019 7:21 PM
101	Youth Member for Asia Pacific	2/16/2019 5:57 PM
102	Director of International Programmes	2/16/2019 1:00 PM
103	deputy director	2/16/2019 11:56 AM
104	Director of Philanthropy & Public Engagement	2/15/2019 10:36 PM
105	Director	2/15/2019 10:01 PM
106	Executive Chairman	2/15/2019 8:21 PM
107	CEO	2/15/2019 7:15 PM
108	Chief Impact Officer	2/15/2019 5:34 PM
109	ED	2/15/2019 5:24 PM
110	Senior Manager	2/15/2019 4:57 PM
111	Acting Head of Programmes	2/15/2019 3:23 PM
112	communications and marketing	2/15/2019 2:41 PM
113	Program Coordinator	2/15/2019 2:36 PM
114	Lead Consultant	2/15/2019 2:19 PM
115	Director, Programs	2/15/2019 1:58 PM
116	Executive director	2/15/2019 1:46 PM
117	President	2/15/2019 1:07 PM
118	Programme Manager	2/15/2019 12:55 PM
119	Administrative officer	2/15/2019 12:53 PM
120	Executive Director	2/15/2019 12:31 PM
121	Director	2/15/2019 12:28 PM
122	Senior Director, External Engagement and Resource Development	2/15/2019 12:10 PM
123	Donor Relations Manager	2/15/2019 12:03 PM
124	Program Coordinator	2/15/2019 11:22 AM
125	Nutrition Specialist	2/15/2019 11:00 AM

## CSO-UNICEF Consultations

126	General Secretary	2/15/2019 10:31 AM
127	Project Manager	2/15/2019 10:21 AM
128	UN Partnerships Manager	2/15/2019 10:20 AM
129	President	2/15/2019 10:16 AM
130	Regional Director	2/15/2019 10:13 AM
131	Executive Director	2/15/2019 10:08 AM
132	executive directors	2/15/2019 10:05 AM
133	evidence building, director	2/15/2019 9:24 AM
134	CEO	2/15/2019 7:24 AM
135	Chief Executive Officer	2/15/2019 3:50 AM
136	Sr. Program Officer for Disaster Response & RiskReduction	2/15/2019 3:25 AM
137	President	2/15/2019 3:03 AM
138	Policy Advocacy Officer	2/15/2019 2:42 AM
139	President and Chief Executive Officer	2/15/2019 2:30 AM
140	President/founder	2/15/2019 2:22 AM
141	Head of Department	2/15/2019 1:55 AM
142	Editor	2/15/2019 1:48 AM
143	director	2/15/2019 12:56 AM
144	Dir	2/15/2019 12:52 AM
145	Present	2/15/2019 12:39 AM
146	senior technical adviser	2/15/2019 12:35 AM
147	Director	2/15/2019 12:23 AM
148	UN liaison	2/14/2019 11:39 PM
149	Founder & CEO	2/14/2019 11:36 PM
150	Director of Research	2/14/2019 11:23 PM
151	Communications Officer	2/14/2019 11:23 PM
152	Program coordinator	2/14/2019 12:27 PM
153	Country director	2/14/2019 11:29 AM
154	regional media manager	2/14/2019 11:25 AM
155	Partnership manager	2/14/2019 11:11 AM
156	Program Coordinator	2/14/2019 8:38 AM
157	Deputy Director	2/14/2019 7:29 AM
158	Head of Education and Human Development Department	2/14/2019 7:17 AM
159	Program Development Advisor	2/14/2019 4:31 AM
160	Country Director	2/13/2019 8:14 PM
161	Director	2/13/2019 6:39 PM
162	Management	2/13/2019 5:16 PM
163	Vice president	2/13/2019 4:49 PM
164	Head of Education	2/13/2019 3:13 PM
165	Regional director	2/13/2019 2:38 PM
166	CEO	2/13/2019 12:03 PM
167	Operations Officer	2/13/2019 11:18 AM
168	Manager	2/13/2019 9:55 AM
169	Director	2/13/2019 9:33 AM

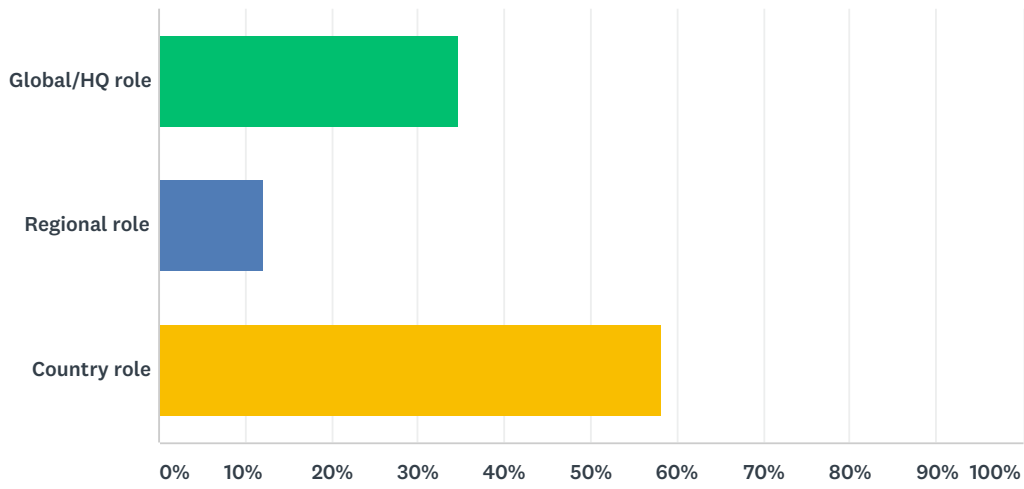
## CSO-UNICEF Consultations

170	Country Representative	2/13/2019 8:04 AM
171	Education Coordinator	2/13/2019 4:43 AM
172	Director of Programmes	2/12/2019 5:45 PM
173	Country Representative	2/12/2019 4:56 PM
174	Coordinator	2/12/2019 4:31 PM
175	Director	2/12/2019 4:18 PM
176	CEO	2/12/2019 3:58 PM
177	Director	2/12/2019 1:50 PM
178	Senior Advisor	2/12/2019 1:35 PM
179	Senior Advisor	2/12/2019 12:14 PM
180	Program Manager	2/12/2019 11:59 AM
181	Executive Director	2/12/2019 11:36 AM
182	Country Director	2/12/2019 10:16 AM
183	Manager	2/12/2019 10:14 AM
184	Finance Manager	2/12/2019 9:25 AM
185	Director	2/12/2019 9:14 AM
186	general manager	2/12/2019 9:09 AM
187	Manager Programs	2/12/2019 8:44 AM
188	Youth Advisor	2/12/2019 8:31 AM
189	Deputy Finance Director	2/12/2019 8:31 AM
190	Chief Convener	2/12/2019 8:07 AM
191	Country Director	2/12/2019 8:06 AM
192	Top management	2/12/2019 7:57 AM
193	Director, RED	2/12/2019 7:12 AM
194	Executive Director	2/12/2019 6:37 AM
195	Executive Director	2/12/2019 6:20 AM
196	Director	2/12/2019 4:00 AM
197	Partnerships	2/11/2019 6:02 PM
198	Executive Director	2/11/2019 4:42 PM
199	managment	2/11/2019 3:38 PM
200	VP HLR	2/11/2019 3:33 PM
201	MEAL Program Manager	2/11/2019 1:59 PM
202	Country Director Jordan	2/11/2019 1:43 PM
203	Executive director	2/11/2019 12:42 PM
204	Managing Director	2/11/2019 12:13 PM
205	Humanitarian Policy Advisor	2/11/2019 12:04 PM
206	Country Director	2/11/2019 12:01 PM
207	Director	2/11/2019 11:51 AM
208	Program Officer	2/11/2019 11:50 AM
209	Director	2/11/2019 11:38 AM
210	Executive Director	2/11/2019 11:36 AM
211	Coordinator	2/11/2019 11:35 AM
212	Program Manager	2/11/2019 11:30 AM
213	Programs Manager	2/11/2019 11:28 AM



### Q3 Is your position a:

Answered: 222 Skipped: 12

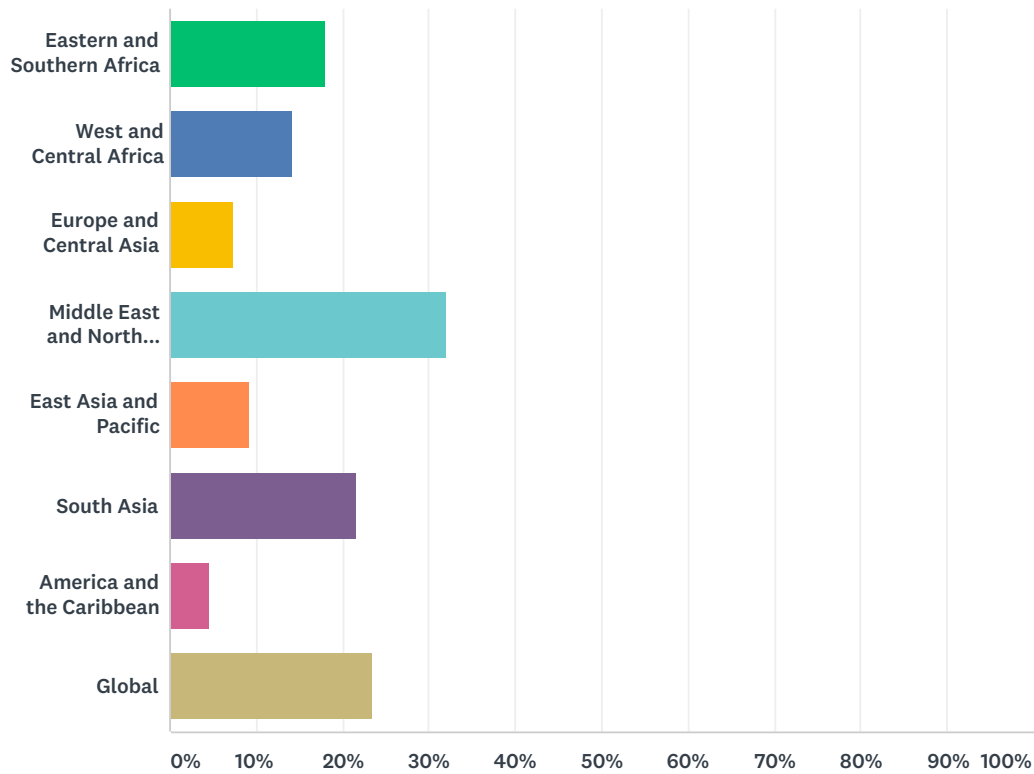


ANSWER CHOICES	RESPONSES	
Global/HQ role	34.68%	77
Regional role	12.16%	27
Country role	58.11%	129
Total Respondents: 222		



## Q4 Which geographic area does your work cover?

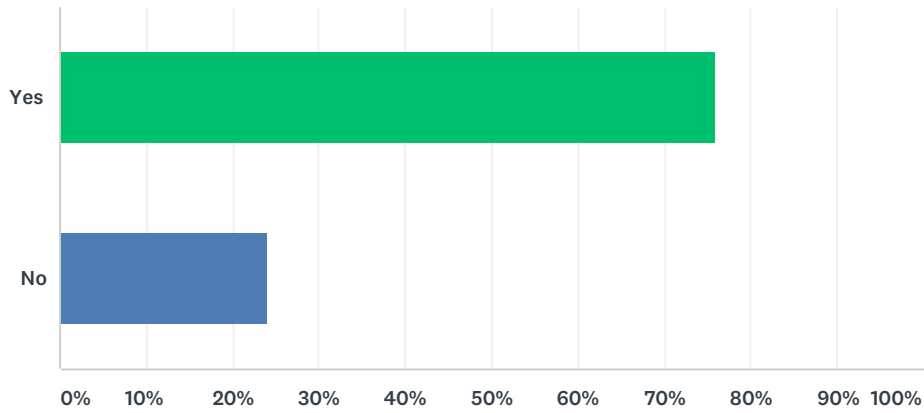
Answered: 218 Skipped: 16



ANSWER CHOICES	RESPONSES	
Eastern and Southern Africa	17.89%	39
West and Central Africa	14.22%	31
Europe and Central Asia	7.34%	16
Middle East and North Africa	32.11%	70
East Asia and Pacific	9.17%	20
South Asia	21.56%	47
America and the Caribbean	4.59%	10
Global	23.39%	51
Total Respondents: 218		

## Q5 During the last 5 years, have you ever worked in partnership with UNICEF?

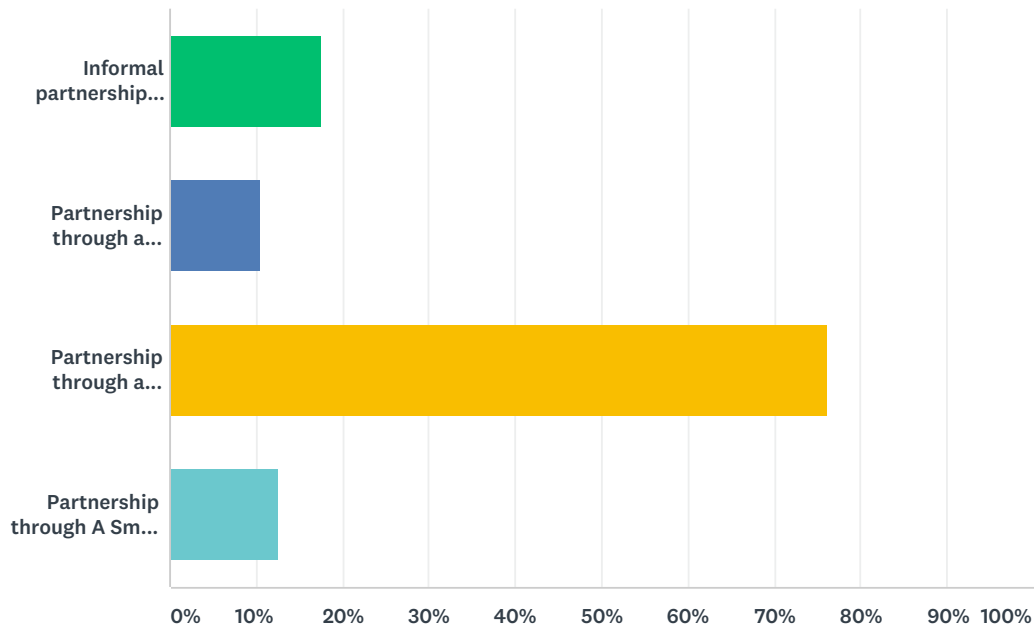
Answered: 224 Skipped: 10



ANSWER CHOICES	RESPONSES	
Yes	75.89%	170
No	24.11%	54
TOTAL		224

## Q6 If yes, what of the following best describes the partnership?

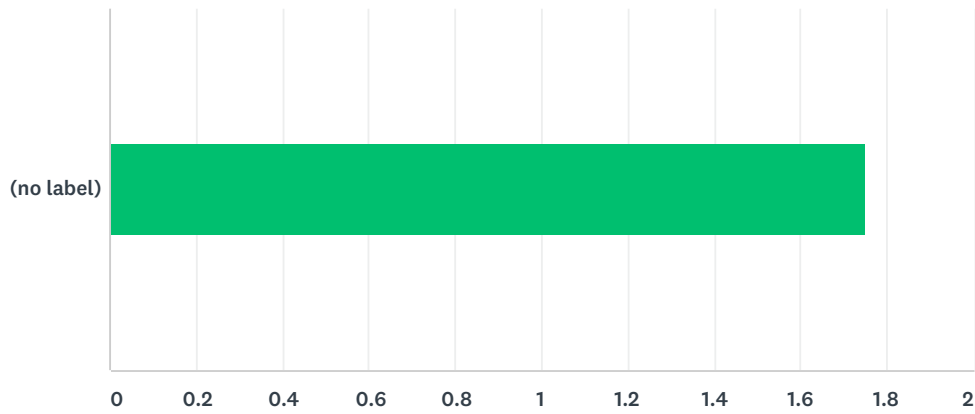
Answered: 143 Skipped: 91



ANSWER CHOICES	RESPONSES	
Informal partnership (the partnership is not based on a formal agreement, e.g. advocacy partners)	17.48%	25
Partnership through a Memorandum of Understanding - MoU ( formal agreement between UNICEF and one or more CSO partner(s) to pursue common objectives, with each party contributing its own resources.)	10.49%	15
Partnership through a Programme Cooperation Agreement- PCA (a legal agreement used to establish the partnership framework with a CSO, when there is a cumulative transfer of UNICEF resources of more than \$50,000 to the CSO.)	76.22%	109
Partnership through A Small Scale Funding Agreement -SSFA (a legal agreement used to establish the partnership framework with a CSO, when the transfer of UNICEF resources does not exceed \$50,000 within a twelve-month period.)	12.59%	18
Total Respondents: 143		

## Q7 How would you evaluate the partnership?

Answered: 143 Skipped: 91



	NOT SATISFYING AT ALL	SOMEWHAT SATISFYING	SATISFYING	VERY SATISFYING	TOTAL	WEIGHTED AVERAGE
(no label)	11.19% 16	20.98% 30	49.65% 71	18.18% 26	143	1.75

## Q8 What worked well in the partnership? (e.g, in the case of implementing partners: planning, selection, implementation expediting procedures vs. delays; for all partners: joint advocacy; communication, opportunity for consultation, funding and capacity building opportunities)

Answered: 128 Skipped: 106

#	RESPONSES	DATE
1	UNICEF's engagement in the planning and project reviews. Openness and transparency from the implementing partner	2/25/2019 10:58 AM
2	The positive aspects of working together have been open communication, transparency, and flexibility which is key in the Syrian context. They have provided us with emergency funding to cover gaps and ensure humanitarian assistance was not discontinued in areas where it was critical. They have also allowed amendments to project to ensure the most relevant respond to conflict-affected populations' needs.	2/24/2019 12:28 PM
3	Communication with UNICEF, flexibility of the funding to cover the needs in the most appropriate manner and where most pressing	2/24/2019 11:50 AM
4	large scale project providing capacity building to other partners	2/22/2019 3:43 PM
5	Opportunity for consultations, capacity building opportunities.	2/22/2019 3:42 PM
6	planning and implementatio of project, expert support and capacity building	2/22/2019 3:08 PM
7	UNICEF's interest in collaborating with a small INGO with common aims and objectives on mandate for children. Frequent dialogue to develop a PCA, with attention from the programme officer to detail in order to facilitate progress through the UNICEF system. Success in being on the list of approved providers for the country in question which then should have streamlined the process of a PCA	2/22/2019 1:40 PM
8	joint advocacy participation in technical consultation in CP field	2/22/2019 9:40 AM
9	Regular communication and feedback, joint planning of programme work, monitoring, participation in sectoral development of education sector in the country	2/22/2019 9:39 AM
10	Very little	2/22/2019 9:06 AM
11	Program managers and most of the focal points were supportive and provided valuable guidance to help the programs succeed. They welcomed feedback and worked together with us to solve problems.	2/22/2019 8:34 AM
12	partnership went well during 6 phases, good support both in funding and technical support and capacity building opportunities, and results achieved	2/22/2019 8:04 AM
13	good, clear communication	2/22/2019 4:05 AM
14	IBFAN has had a long relationship with UNICEF spanning many decades and many ventures and we share goals, principles, aims etc. In relation to Humanitarian action, we are currently working as core members of the IFE and work related to products used for emergency relief	2/21/2019 11:38 PM
15	Joint advocacy Consultation	2/21/2019 8:19 PM
16	Approximately everything went well in the partnership in terms of planning, selection, consultations and capacity building	2/21/2019 5:57 PM
17	- close relationship at field and country level; good level of interaction on program development and implementation; sharing of relevant funding opportunities;	2/21/2019 4:01 PM
18	communication	2/21/2019 2:53 PM
19	the communication has been positive in general, and we were able to lay out plans and then implement them to serve common goals. There has been several training programs conducted and our staff benefited from them, all to be more competent to address the needs of vulnerable children targeted by our programs.	2/21/2019 1:26 PM
20	In some countries, communication has been excellent in others, it was less efficient. It depends a lot on the individuals working in each context.	2/21/2019 12:18 PM

## CSO-UNICEF Consultations

21	Appreciated the streamlined reporting process,	2/21/2019 9:45 AM
22	the planning and selection of implementation areas	2/21/2019 9:14 AM
23	planning, selection, funding	2/21/2019 8:27 AM
24	UNICEF began with a shared understanding of the roles of key partners in the project: Ministry, our org, other orgs, and their own role. They also started well with communicating to Ministry the size and scope of the project - meeting Ministry guidelines and consulting within institutional roles. Budgeted funding was adequate but not commensurate with the size of the task.	2/21/2019 2:28 AM
25	communication	2/20/2019 8:53 PM
26	joint advocacy	2/20/2019 8:39 PM
27	funding and capacity building opportunities	2/20/2019 4:58 PM
28	Capacity building of local/community actors	2/20/2019 3:47 PM
29	the partnership allows flexibility and operationality	2/20/2019 3:27 PM
30	Liaison, strategic discussions	2/20/2019 2:39 PM
31	funding opportunities were available but other areas were poor	2/20/2019 1:39 PM
32	funding and capacity building opportunities)	2/20/2019 1:31 PM
33	planning, selection, and communication,	2/20/2019 1:22 PM
34	-	2/20/2019 11:46 AM
35	EDUCATION FOR ALL BAFASHEBIGE BURUNDI coalition is pleased with UNICEF funding and capacity building	2/20/2019 11:40 AM
36	Planning, selection, communication and discussion.	2/20/2019 11:23 AM
37	ALL	2/20/2019 8:31 AM
38	Communication with UNICEF and guidance given, working together as partners rather than donor and recipient; clear overalla strategies and priorities for UNICEF goals at country level usually available	2/20/2019 8:06 AM
39	funding opportunities in case of emergency	2/20/2019 7:48 AM
40	- Good planning and good communication channels with UNICEF staff. - Readiness and flexibility form Both our team to overcome challenges once identified. - Technical support for UNICEF team. - The present Focal Point (#3) is much better managing the situation and coordinating with us in order to find better scenarios and providing smoother implementation of the remaining project activities within the deadlines.	2/20/2019 7:46 AM
41	We were also part of consultation with Faith Based Organization. This was interesting and beneficial.We do participate in many UNICEF organized program in NY.	2/20/2019 6:21 AM
42	funding and capacity building	2/19/2019 8:00 PM
43	Flexibility in the programming	2/19/2019 6:35 PM
44	One project was well designed and long-term but was dropped suddenly during the implementation period due to lack of funding.	2/19/2019 4:35 PM
45	implementation, discussions on deviations.	2/19/2019 2:43 PM
46	UNICEF providing funds to work with early childhood education program which was well coordinated. Funds given on time for project implementation and lack of capacities in project staff were identified and trained by UNICEF experts	2/19/2019 3:59 AM
47	Close working relationship	2/19/2019 12:43 AM
48	Opportunity for Consultation	2/18/2019 2:45 PM
49	communication and consultation were OK within the grant. UNICEF was proactive in sharing news and bringing all partners together	2/18/2019 1:12 PM
50	The partnership allowed our organization to increase its reach considerably and to reach areas in Lebanon that were not covered before. The planning, organization and overall high demands from UNICEF coupled with the access to their knowhow resulted in a huge capacity building of our team and organization and in the successful implementation of the programs.	2/18/2019 11:31 AM
51	Linking with other Unicef points globally. Coordination of advocacy to Dutch Government	2/18/2019 11:30 AM
52	Consensus on the issue as a priority area	2/18/2019 11:04 AM

## CSO-UNICEF Consultations

53	working on joint national initiatives, capacity building opportunities and funding to support the service delivery	2/18/2019 9:53 AM
54	We managed to have funding for projects	2/18/2019 9:33 AM
55	Echange technique globalement satisfaisant,pour pré-définition de collaboration procédure administratif (Finance) pour montage de projet: Catastrophique, aucune capacité d'UNICEF d'adaptation aux besoins réel, approche "paternaliste", micro management financier, qui devient dangereux en contexte d'urgence (délai effrayant) Plaidoyer: intérêt systématique de mon organisation a s'allier avec UNICEF pour plaidoyer, mais trop souvent l'alliance et opportuniste du coté d'UNICEF, qui ne sait pas reconnaître le rôle de ses partenaires et manque souvent de respect. Les effort d'alliance vienne rarement d'UNICEF qui protège son pré-carré plutôt que de se projeter dans un intérêt plus collectif au service "de". Seul, suivant les contextuel les cluster (quand ils en sont vraiment et joue une rôle objectif) peuvent faire exception. Dans des contexte à faible ressources bailleur, UNICEF devient un compétiteur.	2/18/2019 7:40 AM
56	Knowledge building within UNICEF with a broader outreach, including learning from Country Offices, the development of guidelines and tools and training.	2/18/2019 7:37 AM
57	We have a good relationship with UNICEF in some offices, and able to work together in planning, coordination and design. There are opportunities to partner in projects, but also in assessments, training etc.	2/18/2019 3:43 AM
58	1- All previous PCA planned activities are successfully implemented, achieved within satisfied allocated budget. 2- Standard procurement procedure is followed. 3- All targeted Children are reached.	2/17/2019 9:12 PM
59	joint advocacy efforts	2/17/2019 5:02 PM
60	As a partner, leveraging UNICEF's weight within the education sector to add additional weight to advocacy messages at a national-level	2/17/2019 3:47 PM
61	Communication was very effective and efficient. The selection process was very satisfying as we went through rigorous assessment and results shared. Joint monitoring and evaluation was very effective and results shared. Meetings were very effective and efficient and collaborative planning was very satisfactory.	2/16/2019 8:58 PM
62	The funding guidelines are clear and their team has always been excellent at communicating reporting needs and timelines.	2/15/2019 10:37 PM
63	Funding and Capacity building opportunities Joint Advocacy	2/15/2019 2:39 PM
64	Technical support	2/15/2019 2:37 PM
65	Project implementation	2/15/2019 2:22 PM
66	Joint advocacy, communication and opportunity to develop further working relationship	2/15/2019 1:09 PM
67	Communication with UNICEF staff, developing ideas and projects together	2/15/2019 12:57 PM
68	Funding and capacity building and opportunity for consultation	2/15/2019 12:35 PM
69	Planning,opportunity for cionsulation,fundinmg and capacity building opportunities	2/15/2019 12:34 PM
70	Joint planning, funding and capacity building opportunities	2/15/2019 11:18 AM
71	Funding and Capacity building ( e.g. training in use of FACE form Monitoring and Auditing Involvement in Review and Planning meetings Logistical support e.g. Bikes, laptops and other office supply	2/15/2019 10:41 AM
72	becoming concious of joint work areas. Exploring each others' scope.	2/15/2019 10:23 AM
73	communication, followup , support for the team, capacity building.	2/15/2019 10:22 AM
74	Opportunity for consultation, funding and capacity building.	2/15/2019 10:22 AM
75	implementing partners: planning, selection, implementation expediting procedures vs. delays; for all partners: joint advocacy; communication, opportunity for consultation, funding and capacity building opportunities)	2/15/2019 10:14 AM
76	open honest relationship; individuals involved were dedicated and supportive	2/15/2019 9:29 AM
77	Planning	2/15/2019 3:52 AM
78	Delay for all partners joint advocacy, communication opportunity for consultation	2/15/2019 3:08 AM

## CSO-UNICEF Consultations

79	For a joint project on public investments in children, the openness of UNICEF to the realities of policy advocacy context and community situations is a big factor for why the objectives of the partnership are achieved. The technical and funding assistance extended by UNICEF complements the passion and enthusiasm to advocate for the visibility of children in public finance management among CSOs.	2/15/2019 2:46 AM
80	Advocacy, communication	2/15/2019 2:34 AM
81	Exchange of information	2/15/2019 1:57 AM
82	Joint advocacy	2/15/2019 1:52 AM
83	helping children in Africa	2/15/2019 12:54 AM
84	wanting to get the job done, ability to take institutional hats off and think of results	2/15/2019 12:37 AM
85	Strong advocates inside UNICEF that were highly committed to the work to be undertaken in the partnership.	2/14/2019 11:26 PM
86	- Delivery of supplies to the beneficiaries - Effective funds disbursement - Communication and monitoring	2/14/2019 12:44 PM
87	Our hard work as IPs and the benefit of the children, youth and parents. One IP manager was of great support and knowledge, others are incompetent.	2/14/2019 7:39 AM
88	close follow up on the implementation of the activities	2/14/2019 7:19 AM
89	UNICEF were able to facilitate access to the disaster area based on their relationships with the Government. Working in a restrictive context, this was and continues to be very helpful.	2/14/2019 4:34 AM
90	Funding, communication	2/13/2019 6:40 PM
91	Good communication, respect for each other, capacity building,	2/13/2019 5:18 PM
92	It is an organic partnership has has grown naturally simply because we share common values. We plan towards a common goal and according to a common understanding of the context.	2/13/2019 4:56 PM
93	Constant communication, regular review of programme progress and flexibility in targets and timeframes. Representing implementing partner to donors.	2/13/2019 3:16 PM
94	The drafting of the PCA and especially budget and workplan was very time-consuming and confusing.	2/13/2019 2:40 PM
95	Opportunity to leverage UNICEF's policy level access and convening power	2/13/2019 6:31 AM
96	Collaboration and coordination through National Education Cluster mechanism makes easy for joint advocacy, communication and capacity building among the partners.	2/13/2019 5:07 AM
97	Disaster management, displaced communities, children associated with armed conflict. joint implementation	2/13/2019 3:22 AM
98	commune understanding on priorities	2/12/2019 5:47 PM
99	Fund disbursement are and were quite timely. For the rest, it has never been a real partnership as UNICEF staff was aware of the "unbalanced" power relation and took advantage of it. Field staff is collaborative, but as matter of fact then has no real power to act. 2019 seems started much better than 2017 and 2018.	2/12/2019 5:08 PM
100	Implementation expediting procedures	2/12/2019 4:33 PM
101	very good results in the field	2/12/2019 4:19 PM
102	UNICEF approached local NGOs on annual work plan where priorities for the year is established in a coordinated approach. UNICEF also organizes annual and mid-term review which helps to review the implemented activities so as to remain on course to the set programmatic objectives and to make adjustments where possible (for example if there are emergencies). UNICEF provides hands-on consultation during implementation; visits project sites through their national staff where accessibility is an issue for international staff. The monitoring visits provides appropriate and relevant recommendation on implementation strategies; and make follow-up on monitoring visits. UNICEF chairs national Child protection working group which helps to determine general child protection environment in the country-this encourages inter-agency cooperation; joint-advocacy; and is a fundraising opportunity.	2/12/2019 2:03 PM
103	Planning with the Child Protection head was very collaborative. Communication was very positive.	2/12/2019 1:38 PM
104	222	2/12/2019 12:15 PM



## CSO-UNICEF Consultations

105	the funding were arrived on regular basis the programs were thoroughly studied and approved by UN agency staff when needed, UN agency staff were always ready to assist the partner staff with regard of giving guidance and support	2/12/2019 11:59 AM
106	Very little.	2/12/2019 11:41 AM
107	Follow-up during implementation	2/12/2019 10:40 AM
108	UNICEF was quite flexible in implementation, allowing us to use our tailored tools to achieve results and not trying to insist on a particular way of working	2/12/2019 10:22 AM
109	Good communication	2/12/2019 10:16 AM
110	Communication	2/12/2019 8:50 AM
111	Planning, Budgeting and funding Coordination meetings and Review and monitoring	2/12/2019 8:37 AM
112	Availability of funding	2/12/2019 8:33 AM
113	DCT and Joint Monitoring and FACE with Narrative Reports and Spot Check (Auditing)	2/12/2019 8:10 AM
114	Funding capacity, Joint Advocacy	2/12/2019 8:08 AM
115	planning, funding, capacity building, opportunity for consultation, sharing of lessons learned	2/12/2019 7:59 AM
116	1. Good planning, coordination and implementation including monitoring etc. 2. Offers opportunity for consultation and consider views of partners; 3. Limited capacity building opportunities for partner staff. 4. Transparent communication with partner.	2/12/2019 6:47 AM
117	It's work, well whenever the partners are sharing problems, and my problems should not be a job hole to the Organization instead of strengthening my, capacity UNICEF should invest more in capacity development of NNGO	2/12/2019 6:46 AM
118	Unicef is very supportive in programming and in responding to the actual needs	2/11/2019 6:05 PM
119	Capacity building before funding	2/11/2019 4:46 PM
120	Good communication, regular capacity building and support during implementation.	2/11/2019 2:05 PM
121	opportunity for consultation, joint advocacy, implementation expediting procedures	2/11/2019 1:47 PM
122	Opportunity for consultation ,funding & capacity building	2/11/2019 12:17 PM
123	Funding and capacity building opportunities	2/11/2019 12:04 PM
124	opportunity for consultation, funding and capacity building opportunities	2/11/2019 12:03 PM
125	Planning with other partners	2/11/2019 12:02 PM
126	We have implemented the project successfully.	2/11/2019 11:52 AM
127	Reporting	2/11/2019 11:37 AM
128	Joint advocay	2/11/2019 11:30 AM

## Q9 What didn't work well in the partnership? (e.g, in the case of implementing partners: planning, selection, implementation expediting procedures vs. delays; for all partners: joint advocacy; communication, opportunity for consultation, funding and capacity building opportunities)

Answered: 121 Skipped: 113

#	RESPONSES	DATE
1	Project Design: UNICEF should design the project in consultation with the implementing partner and should be open to new ideas and changes. Timely Disbursement of Funds: The expenditure verification wasn't timely and the funds were not released in a timely manner. Capacity Building: There were less or no opportunities for capacity building. Dealing with Fraud and Corruption: The attitude of UNICEF towards partners who are reporting suspected fraud cases. UNICEF internal processes in dealing with such cases are time consuming, affecting the relationship with the partners and delaying the project implementation. Communication: Although varies at different levels but is an area to focus more on. Feedback was not received in a timely manner from UNICEF on various issues.	2/25/2019 10:58 AM
2	The main challenges we face in our partnership (from a grants managements perspective) is with regards to the financial reporting. The deadline for the financial reports is too close to the end of the project (30 days) which is challenging for our accounting system (i.e. impossible, we are always late on final financial reports with UNICEF). Additionally, the disbursement schedule of UNICEF (tranches) has complicated our financial reporting in case where amendments to projects were done and funds where shifted from one tranche to another.	2/24/2019 12:28 PM
3	Reporting deadlines following the completion of a project (with regards to financial reports deadlines particularly), financial reporting was challenging at times on projects which had been amended due to disbursement schedule	2/24/2019 11:50 AM
4	delays in communication	2/22/2019 3:43 PM
5	Delay in funding for more than 6 months from 1st phase to second one	2/22/2019 3:42 PM
6	na	2/22/2019 3:08 PM
7	Contradictory messages from UNICEF (in writing). After 18 months of discussion we learned that the process of single sourcing was not appropriate, that we would have to bid and then saw our drafting work verbatim in a tender document by UNICEF for the same project. Then we were told that we were successful, then axed completely-devastating for a small INGO.	2/22/2019 1:40 PM
8	communication especially in the financial aspects	2/22/2019 9:40 AM
9	Instead of partnership, it seemed at times that we were more like contractors for UNICEF, which as such, is not a bad thing.	2/22/2019 9:39 AM
10	Communication, strategy, aims and objectives, reporting, payment, personality clashes	2/22/2019 9:06 AM
11	n.a	2/22/2019 8:04 AM
12	N/A	2/22/2019 4:05 AM
13	IBFAN has a different approach to UNICEF regarding the use of products for IYCF in emergencies. We expressed strong concerns about UNICEF's decision to propose that Codex should work on a Standard or Guideline for RUTF and still consider that this move was not well thought out.	2/21/2019 11:38 PM
14	funding and capacity building opportunities	2/21/2019 8:19 PM
15	Nothing to mention	2/21/2019 5:57 PM
16	time consuming negotiation of project document (up to 1 year); sudden and unplanned request at field level (improved); unclear coordination mechanism between field and country level (improved); unclear gift in kind management system; lack of consistency between the requirements of different PDs; unclear and lack of consistency of PSEA requirements ebetween different countries and regions;	2/21/2019 4:01 PM
17	Weak in the preparation and monitoring (regular meetings as indicated in the PD)	2/21/2019 2:53 PM

## CSO-UNICEF Consultations

18	Different aspects of the partnership can surely progress. But this is unsure given the impression that there are less funds for UNICEF lately...	2/21/2019 1:26 PM
19	log frame development and agreement, updating ProDocs when hurdles arise, getting feedback from UNICEF on challenges	2/21/2019 1:08 PM
20	Some commitments have taken a lot of time to realize. Communications are sometimes unclear and informal, which makes difficult planning.	2/21/2019 12:18 PM
21	Restricted funding and no capacity building opportunities UNICEF cut out many INGOS from consultations with the government and did not allow for a collaborative approach. communication was very poor.	2/21/2019 9:45 AM
22	the delays sometimes in responding to certain requests related to the implementation (support)	2/21/2019 9:14 AM
23	implementation, IM systems gaps, leak of knowledge of the field demands, capacity building.	2/21/2019 8:27 AM
24	1) Consistent overstepping/disregard of Ministry guidelines and concerns - very much reflective of an attitude of "the one who has the gold, makes the rules;" 2) Misleading communications and/or communicating through side channels; 3) As key staff changed frequently, inability to orient newly assigned staff to what was agreed upon between Ministry, our NGO and previous staff of UNICEF; 4) Changing their commitments to all NGOs attempting to work together; 5) Zero technical support.	2/21/2019 2:28 AM
25	timeline for amendments	2/20/2019 8:53 PM
26	funding and capacity building	2/20/2019 8:39 PM
27	nothing	2/20/2019 4:58 PM
28	Systems and Procedures	2/20/2019 3:47 PM
29	lack of programmatic, lack of reliability, lack of transparency regarding funding gaps on a signed contract, lack of clear procedure and continuous changes, lack of systems in place, extreme confusion on various aspects of the partnership	2/20/2019 3:27 PM
30	funding considerations, more collaborative partnership	2/20/2019 2:39 PM
31	communications, delayed consultation , capacity building for partners not organized, poor data on reporting process and UNICEF requirements	2/20/2019 1:39 PM
32	opportunity for consultation	2/20/2019 1:31 PM
33	funding and capacity building opportunities	2/20/2019 1:22 PM
34	communication, opportunity for easy consultation,procedures	2/20/2019 12:51 PM
35	no capacity building	2/20/2019 11:46 AM
36	NOTHING	2/20/2019 11:40 AM
37	Implementation expediting procedures vs. delays and capacity building opportunities.	2/20/2019 11:23 AM
38	NOTHING	2/20/2019 8:31 AM
39	Timetables for planning too tight, too many surprise opportunities and work not planned in a strategic and programmatic manner jointly, in advance; partnership should be more like a longer term partnership and not based on individual and ad hoc projects; delays in planning and approvals affecting quality of implementation; need for more UNICEF partnership training in finance, procurement guidelines etc; UNICEF partnership webpages need improvement and more information; UNICEF is also not fare in covering salary and running costs which also affects quality of implementation.	2/20/2019 8:06 AM
40	short term contracts in a protracted crisis, administrative constraints and procedures with too little flexibility, agreement on budget too long and project starting with delays	2/20/2019 7:48 AM
41	During the transitional phase, we had communication and follow-up issues with the new UNICEF focal point (#2) leading to a lack of coordination for the remaining implementation phase.	2/20/2019 7:46 AM
42	Joint Advocacy can be improved. Look forward to more capacity building opportunities and strong Advocacy.	2/20/2019 6:21 AM
43	PCA took over 9 months to complete	2/19/2019 6:35 PM
44	Extremely heavy bureaucracy. Unclear who to coordinate with. Last minute requests and changes. Heavy, unreasonable and changing reporting requirements. No alignment on vision. Sudden and rapid drop from a major project.	2/19/2019 4:35 PM
45	n/a	2/19/2019 2:43 PM

## CSO-UNICEF Consultations

46	sometimes funding was small and work required was more, resulting in not producing the maximum benefits for the population targeted	2/19/2019 3:59 AM
47	Staff in experienced in manuvering complex external relations	2/19/2019 12:43 AM
48	Once the PCA was closed there has been no more communication, funding was not sufficient to maintain the service (RRT) and therefore we've lost the opportunity to continue collaborate with UNICEF for this. since then there has been no coordination or communication to maintain partnership even informally	2/18/2019 1:12 PM
49	It was a learning process for everyone- the program we are still implementing is new in Lebanon and there were many partners involved and much complexity in all the processes and especially in creating the program. The most important/crucial constraint is in that this is not a long term project and change of donors/funding does not help build long term plans and overall stability to the teams and beneficiaries.	2/18/2019 11:31 AM
50	Slow	2/18/2019 11:30 AM
51	Internal UNICEF politics, disconnect between UNICEF HQ and Country & Regional office, excessive micromangement	2/18/2019 11:04 AM
52	unplanned cut in funding in 2018, financial gap between a PCA and the other	2/18/2019 9:53 AM
53	Bad coordination, months delays in signing PCA (with multiple contradictory information coming from different persons within UNICEF), lack of coordination cluster / UNICEF for joint advocacy, disfunctionality of WASH an nutrition clusters, funding requirements not met because of unfit constraints imposed by UNICEF (including salary scale), treatment of INGOs as implementors, not partners	2/18/2019 9:33 AM
54	Echange technique globalement satisfaisant,pour pré-définition de collaboration procédure administratif (Finance) pour montage de projet: Catastrophique, aucune capacité d'UNICEF d'adaptation aux besoins réel, approche "paternaliste", micro management financier, qui devient dangereux en contexte d'urgence (délai effrayant) Plaidoyer: intérêt systématique de mon organisation a s'allier avec UNICEF pour plaider, mais trop souvent l'alliance et opportuniste du coté d'UNICEF, qui ne sait pas reconnaître le rôle de ses partenaires et manque souvent de respect. Les effort d'alliance vienne rarement d'UNICEF qui protège son pré-carré plutôt que de se projeter dans un intérêt plus collectif au service "de". Seul, suivant les contextuel les cluster (quand ils en sont vraiment et joue une rôle objectif) peuvent faire exception. Dans des contexte à faible ressources bailleur, UNICEF devient un compétiteur.	2/18/2019 7:40 AM
55	The main struggle is when UNICEF HQ staff are too busy, as regular collaboration and consultation is essential.	2/18/2019 7:37 AM
56	Need time to explain to UNICEF what we do sometimes - the field representatives do now always know what we do. Delays in getting feedback on project designs, funding transfer etc. Requests to cut expenses and the expectation of cost sharing can be quite onerous when limited appeal funding available. Delays in pipeline for commodities that UNICEF to supply e.g Plumpy nut	2/18/2019 3:43 AM
57	1- Sometime there is a delay in getting the PCA signed, and that may result in increasing the prices.	2/17/2019 9:12 PM
58	It is painful trying to negotiate a PCA with UNICEF. they have too many staff asking too many questions compared to other donors. On average we have at least ten versions of a proposal with tedious back and forth. Then they don't pay full costs and insist on co-funding. The quarterly reconciliations are extremely taxing.	2/17/2019 5:02 PM
59	lack of consultation and genuine partnership with UNICEF on collective best ways forward. UNICEF's dominance of the sector assuming that all UNICEF concerns are also everyone else's concerns, and UNICEF not leaving space nor opportunity for all partners to collectively and constructively share concerns	2/17/2019 3:47 PM
60	communication	2/17/2019 12:39 PM
61	Capacity building of local partners was not effective. Late disbursement of fund for project implementation. The partnership was not based on equal relationship as UNICEF was always the Master. Staff of UNICEF see themselves as master know all and not ready to listen.	2/16/2019 8:58 PM
62	NA	2/15/2019 2:39 PM
63	PCA process delay	2/15/2019 2:37 PM
64	Involving Government agencies to supervise CSOs working on UNICEF project.	2/15/2019 2:22 PM
65	No further planning of the joint projects and programs	2/15/2019 1:09 PM
66	NA	2/15/2019 12:35 PM

## CSO-UNICEF Consultations

67	Selection, implementation expediting procedures vs delays	2/15/2019 12:34 PM
68	Some delays in payments	2/15/2019 11:18 AM
69	true commitment and a unified voice, the overlapping focus on mothers or babies and difference in point of view regarding medicalisation of birth. Oriented on doctors, not midwives and nurses.	2/15/2019 10:23 AM
70	The constant change of focal points	2/15/2019 10:22 AM
71	The engagement is not consistent and depends very much of who someone knows there. Often UNICEF comes out as an implementer of projects than a facilitator!	2/15/2019 10:22 AM
72	communication,	2/15/2019 10:14 AM
73	systems of UNICEF for funding are not well designed to fund evidence-building and research; internal parts of UNICEF aren't good at collaborating with each other and external at the same (which is exactly the same as my own organization) we could have done much better at joint communication and dissemination all this is applicable to others, not unique to UNICEF	2/15/2019 9:29 AM
74	Implementation	2/15/2019 3:52 AM
75	Delay in for all partners joint advocacy, communication opportunity for consultation	2/15/2019 3:08 AM
76	--	2/15/2019 2:46 AM
77	we did not get any opportunities for funding and capacity buildings during this informal partnership	2/15/2019 2:34 AM
78	N/A	2/15/2019 1:57 AM
79	Communication	2/15/2019 1:52 AM
80	territory when it comes to funding, administration hurdles unbelievably burdensome and sometimes disregard for non UN / Govt. big donor partners (country specific, not global or regional)	2/15/2019 12:37 AM
81	Time pressure on UNICEF staff - spread thinly. Sometimes difficult to balance needs between the several partners involved in the project, which slowed planning considerably.	2/14/2019 11:26 PM
82	- Delay in renewing of PCA after after delivery - Delay in delivery of supplies in hard to reach areas - UNICEF staff has their own NGOs which makes other NGOs to be sightlined	2/14/2019 12:44 PM
83	Planning, allocation of budget, sudden decisions interrupting programme activities, no exit strategy, do not seem to have a future plan for the interventions of this emergency. Lack of experienced personnel.	2/14/2019 7:39 AM
84	NA	2/14/2019 7:19 AM
85	Internal bureaucracy in UNICEF meant that the signing of the PCA was delayed and our organisation had to use its own funding and then be paid back. As a result, we have an official and unofficial project end date.	2/14/2019 4:34 AM
86	Lack of documented guidelines especially financial	2/13/2019 6:40 PM
87	Lack of funding from UNICEF side, UNICEF COs not following procedures	2/13/2019 5:18 PM
88	Micromanagement and lack of trust in implementing partners; incompetence of UNICEF staff, turnover of UNICEF staff; constant changes in goals/targets and structures/strategies.	2/13/2019 3:16 PM
89	It seemed the designated people in Amman office did not have enough power to negotiate anything, so it took us weeks to come up with a plan. Recommendations were contradictory and depending on the person you asked.	2/13/2019 2:40 PM
90	they lack the professional capacity and their partnership is mostly based on merits	2/13/2019 9:34 AM
91	Inability to understand power dynamics in partnerships; lack of willingness to hold host governments accountable; lack of willingness to acknowledge the role of CSOs in addressing complex development issues; UNICEF taking on more than able to deliver at the implementation level	2/13/2019 6:31 AM
92	We couldn't address some of the needs while implementing the project. For example; we had supported educational materials to the flood affected school children but we couldn't think for managing relevant educational materials for disable children. Lately, it was not possible to manage additional budget to address this issue.	2/13/2019 5:07 AM
93	UNICEF support in the past admin over head cost of National NGO up to 7% but currently they dont give even 1 % it is big challenges in the some time most of the time focusing for project based activity not for organizational base and need	2/13/2019 3:22 AM

## CSO-UNICEF Consultations

94	long negotiation of PCA delay in signature of PCA delay in release installment	2/12/2019 5:47 PM
95	Planning was slow, and poor, feedback on the narrative report were not done or meaningless (except the ones from the regional office), ATTITUDE of UNICEF STAFF was EXTREMELY BOSSY and not professional (threats like: are you going to sign with these condition or we need to look for other partners), continuous blame on the partner no matter where the delay came from. It was not a partnership, it was a contract of service, with poor management. M&E was a disaster and only activity oriented, no look on how and why the activities were implemented.	2/12/2019 5:08 PM
96	planning, funding and capacity building opportunities	2/12/2019 4:33 PM
97	putting all the pressure and load on local implementing partner	2/12/2019 4:19 PM
98	Sometimes UNICEF seems to have been overwhelmed by the loads of work with National agencies and communication takes a little longer. During proposal writing, specially when responding to a humanitarian crisis which needs an urgent response, back and forth communication overrides the relevancy and timeliness of the project.	2/12/2019 2:03 PM
99	the period of PCA were specified and in some projects, were unable to reach the expected results of the the project	2/12/2019 11:59 AM
100	UNICEF approached us to fund our work with unaccompanied refugee children in Egypt. After many, many hours of work from a range of our staff, UNICEF stated they did not have the funding available. The final meeting with senior UNICEF staff was shambolic. The lead UNICEF person had clearly not bothered to prepare or read documents, was operating under a total misunderstanding of the project that he would not be disabused of, and was condescending and discourteous to our senior staff.	2/12/2019 11:41 AM
101	- UNICEF was not open to having planning process reflective of needs expressed by target population. - UNICEF was very delayed in making payments to implementing partner, and provided contradictory instructions on how to be in line with their own procedures. - Unprofessional behaviour from UNICEF staff in clarifying details related to terms of PCA. - Lack of transparency from UNICEF's side about reasonable scope of work and resources available. - UNICEF shirking responsibility as provider of last resort. - Multiple-last minute requests made by UNICEF of implementing partner without considering for the impact on the project or our PCA management.	2/12/2019 10:40 AM
102	The UNICEF field office team had high turnover and the focal points for our projects kept changing, with no handover process. There was also a lot of R&R as well, and the people left to deputise were given no orientation, so could not follow up on any issues. The team was very disorganised and the responsibilities were not clearly delineated among them - at times we would get three differing responses on how to resolve an issue for 3 different UNICEF staff. This generated a lot of confusion. UNICEF also insisted on a greater deep field presence but will not authorise the necessary spending to enable us to keep our staff safe in these locations. And finally, the staff lacked an understanding of certain thematic areas (such as peacebuilding) and would keep trying to make the project fit the areas they were more comfortable with such as GBV (not helped by the fact that the staff who had approved the PCA had left by the time it was being implemented). In all, there was a sense that the donor themselves did not understand the project they were funding. And finally, the turnaround time for processing requests (fund disbursement, reimbursement, budget realignments, etc.) was extremely slow and inefficient. By the time decisions were made, it was too late to resolve the issue. Information was communicated to us at late dates (for example, spot check report sent 6 months after the audit exercise), and our feedback was rarely acknowledged or taken into account.	2/12/2019 10:22 AM
103	Very few funds, not enough compare to the needs of the beneficiaries. Complicated financial procedures	2/12/2019 10:16 AM
104	Undue pressure by the Component heads	2/12/2019 8:50 AM
105	Heavy procedures and inflexibility. Unpredictable funding with last minute requests and cuts in funding. Bad planning and approach to sustainability.	2/12/2019 8:33 AM
106	To much delay in signing PCA that affects duration for project implementation and program results	2/12/2019 8:10 AM
107	Building opportunities	2/12/2019 8:08 AM
108	lag time between projects (e.g., phase one to phase two)	2/12/2019 7:59 AM
109	1. Delayed PCA process 2. Usually delayed release of funds for implementation 3. Inability to support procurement of vehicle to support implementation.	2/12/2019 6:47 AM
110	UNICEF has very slow communication in responding to some partners UNICEF is like a mother to all NGO whenever a child is crying a mother should lend hers to listen to that particular child to find out what is the problems rather than silent for a while.	2/12/2019 6:46 AM

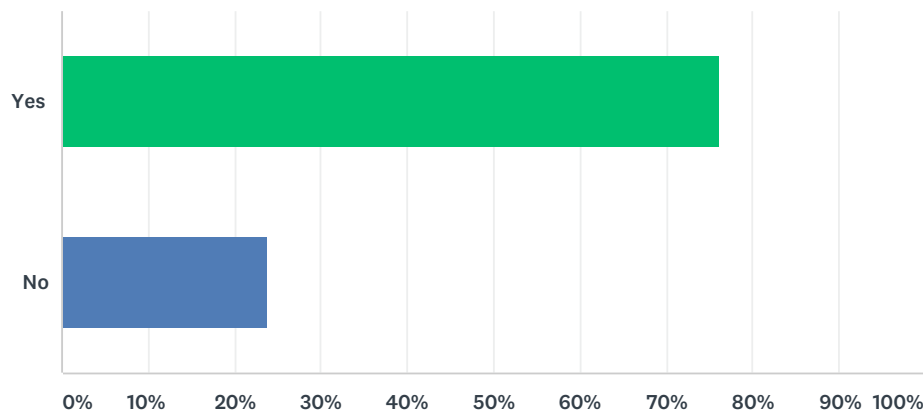


## CSO-UNICEF Consultations

111	high turn-over in staff created some lags in finance	2/11/2019 6:05 PM
112	Irritation due to series of back and through	2/11/2019 4:46 PM
113	Sometimes delays in funding.	2/11/2019 2:05 PM
114	planning: fund stream unpredictable. Fragmentation of responsibilities: 3 teams to work with, (health, CP, MHPSS) with separate fund stream, sectoral leadership, and budgeting processes	2/11/2019 1:47 PM
115	joint advocacy	2/11/2019 12:17 PM
116	Not applicable	2/11/2019 12:04 PM
117	There are no barriers to working during the partnership period	2/11/2019 12:03 PM
118	Communication from UNICEF has been low and lacking	2/11/2019 12:02 PM
119	Delay in supply delivery	2/11/2019 11:52 AM
120	Delays in finalization of PDs	2/11/2019 11:37 AM
121	Selection	2/11/2019 11:30 AM

## Q10 Did you have any consultations with UNICEF during this partnership?

Answered: 138 Skipped: 96



ANSWER CHOICES	RESPONSES	
Yes	76.09%	105
No	23.91%	33
TOTAL		138

#	PLEASE SPECIFY	DATE
1	Our grants management team maintain relatively regular contact with our UNICEF programatic focal points. Our Technical Coordinators and Coordination team meet in person, or on the phone, when needed to discuss issues linked to ongoing contracted work, ideas for future projects, coordination in the WASH sector, and troubleshooting other issues as they arise.	2/24/2019 12:28 PM
2	field monitoring by UNICEF discussing gaps and how to improve implementation to achieve the targeted outcomes.	2/22/2019 3:42 PM
3	child rights standards and standards for acitivities in emergency repsonse programm	2/22/2019 3:08 PM
4	During preparation phase,they were frequent, but the outcome was not successful (as above)	2/22/2019 1:40 PM
5	Was not in post during the consultation period	2/22/2019 9:06 AM
6	Partner coordination meetings with other partners or one-to-one; the latter were usually more effective even though the expectation was that as a group we could make greater impact on quality and performance if lessons learned influeced decision making and programatic modifications.	2/22/2019 8:34 AM
7	program planning phase, mid year reviews, quarterly reviews	2/22/2019 8:04 AM
8	We have submitted numerous comments and suggestions in person and in writing	2/21/2019 11:38 PM
9	Monthly Consultation meetings	2/21/2019 5:57 PM
10	Quarterly consultation at country level; regular consultation at field level	2/21/2019 4:01 PM
11	A team from HQ	2/21/2019 2:53 PM
12	Good on-going dialogue in implementation countries about working priorities.	2/21/2019 12:18 PM
13	National Working Group	2/21/2019 9:45 AM
14	Frequent meetings. Less than requested. Discovering that other meetings were taking place that affected the partnership. No sense that any decision would "stand."	2/21/2019 2:28 AM
15	ongoing	2/20/2019 8:53 PM
16	Initial consultation to set the ground for the partnership	2/20/2019 3:47 PM
17	regular meeting, town-hall consultations, retreats, consultation	2/20/2019 3:27 PM



## CSO-UNICEF Consultations

18	Direct meetings with regional and national staff, participation in joint events, regional child protection working group	2/20/2019 2:39 PM
19	implementing strategy and funding/planning	2/20/2019 1:31 PM
20	catch up classes, remedial classes, awareness, teacher training and literacy	2/20/2019 1:22 PM
21	no objection	2/20/2019 11:40 AM
22	We work with pre-education, ages 4 to 5 years and children with disability, we discussed in needs, numbers, how to evaluate.	2/20/2019 11:23 AM
23	Programme planing and revision of agrement,joint monitoring of the project	2/20/2019 8:31 AM
24	Continuous consultation ongoing with UNICEF in coutries where we have PCAs	2/20/2019 8:06 AM
25	regular meetings at country level and field level	2/20/2019 7:48 AM
26	The consultation was done with Unicef to contact a speaker from a country which is advanced in implementation of the BFHI	2/19/2019 8:00 PM
27	Developing concept note and submitting to UNICEF and had consultation with UNICEF what development need for the children in need the particular proposed project was trying to address. On many occasions it normally took 2 to 3 months consultation before the final activities was agreed upon and UNICEF provided the funds	2/19/2019 3:59 AM
28	Funding negotiations	2/19/2019 12:43 AM
29	regular coordination calls with updates from UNICEF and partners	2/18/2019 1:12 PM
30	coodination meetings	2/18/2019 11:30 AM
31	numerous email exchanges and meetings to sort out absurd situations	2/18/2019 9:33 AM
32	"Pouvez vous préciser le nb de crayon rouge et bleu dans le budget papéterie" :-)	2/18/2019 7:40 AM
33	At least monthly, sometimes more frequently.	2/18/2019 7:37 AM
34	Field visits, office meetings to discuss project at different stages of implementation	2/18/2019 3:43 AM
35	It is a matter of reviewing the Project Document through internal UNICEF Selection Committees.	2/17/2019 9:12 PM
36	No discussions at country or regional level seem capable of alleviating this over bureaucratized process. We have therefore decided to only take UNICEF funds when absolutely necessary and where there are no alternatives	2/17/2019 5:02 PM
37	Regular programmatic consultations to review programme achievements	2/17/2019 3:47 PM
38	We had consultation on new programs and program approach. We were consulted on the development of UNICEF annual work plan. Consultations were done both at partnership and community levels.	2/16/2019 8:58 PM
39	Discussing the needs assessments and the priorities of the community, and the most vulnerable localities	2/15/2019 2:39 PM
40	preparation of proposals, cooperation and coordinatino in clusters	2/15/2019 12:57 PM
41	We had at least once a year consultations on progress of project and improvement of national planning for nutrition.	2/15/2019 12:35 PM
42	Settling implemenation delays,mapping way forward,	2/15/2019 12:34 PM
43	Meetings on PCA aggreemnet, meetings with community stakholders, quarterly review meetings, programme update meetings	2/15/2019 10:41 AM
44	UNICEF infact facilitaed the birth of ANPPCAN. So ANPPCAN worke dvery closely with UNICEF adressisng children issues around the continent. But things chnged , so even if ANPPCAN reached out to UNICEF the partnership ha sbeen very cold!	2/15/2019 10:22 AM
45	not really	2/15/2019 9:29 AM
46	regular consultations for the technical aspect of the project - public investments in children; as well as the collaborative evaluation and planning of project deliverables	2/15/2019 2:46 AM
47	Discuss about what can we do together in emergency situation	2/15/2019 1:57 AM
48	Directive as to how to describe UNICEF work	2/15/2019 1:52 AM
49	various informal and informal - always worked well	2/15/2019 12:37 AM
50	Regular consultation about the joint project	2/14/2019 11:26 PM

## CSO-UNICEF Consultations

51	During development of the PCA and reviewing	2/14/2019 12:44 PM
52	On the selected approach for implementing the activities in an innovative manner	2/14/2019 7:19 AM
53	We participated in the UNICEF MENA region Life Skills consultation in Amman Jordan in 2015 and the UNICEF/MENA Life skills and citizenship education in Amman, Jordan in 2016	2/13/2019 4:56 PM
54	Every month we have had consultation meetings with UNICEF along with all partners.	2/13/2019 5:07 AM
55	Several meetings (bilateral and plenary). The NGO forum advocated for NGOs as in single meeting many NGOs have been somehow bullied by UNICEF staff.	2/12/2019 5:08 PM
56	During proposal writing; during annual and mid-term review	2/12/2019 2:03 PM
57	222	2/12/2019 12:15 PM
58	Management of issues that arose during implementation	2/12/2019 10:40 AM
59	Partner review meetings	2/12/2019 10:22 AM
60	None	2/12/2019 8:50 AM
61	There were coordination meetings	2/12/2019 8:37 AM
62	at a country level	2/12/2019 8:33 AM
63	Spot check and joint field visit and monitoring and performance review	2/12/2019 8:10 AM
64	consultation of the location or operation site and also discussing PD	2/12/2019 6:46 AM
65	we have discussing challenges and obstacles in the project, the program staff were super helpful	2/11/2019 6:05 PM
66	Series of meeting, interactions for common understanding	2/11/2019 4:46 PM
67	during the inception of projects and implementation phase	2/11/2019 2:05 PM
68	Regarding PCA smooth and urgent implementation	2/11/2019 12:17 PM
69	Quality improvement of programme implementation	2/11/2019 12:04 PM
70	Technical support and coordination with relevant ministries	2/11/2019 12:03 PM
71	We had quarterly consultations	2/11/2019 11:52 AM

## Q11 What should UNICEF change/prioritize in its partnership with CSOs in humanitarian context?

Answered: 122 Skipped: 112

#	RESPONSES	DATE
1	Nothing comes to mind	2/24/2019 12:51 PM
2	UNICEF should continue to prioritize response to high severity needs and allow for flexibility of approach by partners	2/24/2019 11:50 AM
3	Community Focused Organization, Information and Communication Management Organization	2/24/2019 9:45 AM
4	Disadvantaged children rehabilitation program	2/23/2019 10:12 AM
5	Treat the INGO as a partner rather than contractor, and respect their experience in both provision of services and bridging the humanitarian/development continuum. UNICEF should be prepared to support multi-year partnership	2/22/2019 4:36 PM
6	To focus on work not only with the relevant Ministries but also work with NGOs/CSOs directly	2/22/2019 1:10 PM
7	facilitate the internal communication inside UNICEF effectively. provide capacity building for CSO organizational development	2/22/2019 9:49 AM
8	Emphasize strategic partnerships with NGOs bringing added value for UNICEF's core work. Regarding construction work such as renovation of schools, Building latrines etc., directly contract local construction companies.	2/22/2019 9:45 AM
9	Try not to fund other UN agencies as a matter of course, simply to keep funding 'in house'. Such nepotism is not aligned to the aims of the UN nor is it productive.	2/22/2019 9:09 AM
10	To maintain local partners who have demonstrated ability to design and deliver quality programs, who have good relationships with MEHE and local actors, and who listen well and comply fully with UNICEF requirements.	2/22/2019 8:39 AM
11	gaps in services and clustering partners based on services provision specialty	2/22/2019 8:35 AM
12	More one on one consultation meetings at the national level with organisations, broader consultations with CSOs and not just those who are members of the HCT	2/22/2019 4:30 AM
13	IBFAN's concern relates to the risks of commercialisation of IYCF products, the use of product packshots and unhelpful text in emergency appeals .	2/21/2019 11:38 PM
14	Should consider working with grassroots organisations to reach out to the children in need	2/21/2019 11:02 PM
15	UNICEF should actively invite CSOs to participate and collaborate	2/21/2019 8:37 PM
16	UNICEF should prioritize the visits and constant follow up on the partners implementation besides the coordination between all the sectors in the projects.	2/21/2019 6:04 PM
17	- speed up procedure for project development and approval; - more flexibility on nature and amount of co-financing requested	2/21/2019 4:07 PM
18	Not to respond to the direct target of the project only but to work on empowering the national and governmental capacities for sustainability reasons	2/21/2019 3:16 PM
19	Developing UNICEF's tools and conducting more studies, such as market studies and data management. Then it will be a convenient step to try to gather more funds due to the needs in areas of crisis, and last but not least there should be special attention to training of CSO staff and UNICEF staff, as well as development of communication / coordination between the two.	2/21/2019 2:28 PM
20	Make communication with partners clearer. Pay attention to informal commitments.	2/21/2019 12:30 PM
21	Communication and a transparent consultation process. Definitely working with INGOS and NGOs	2/21/2019 9:47 AM
22	child protection networks	2/21/2019 8:45 AM
23	Should take to implementation the lessons learned	2/21/2019 8:34 AM
24	UNICEF should consider the priorities for CSO development within national priorities that strengthen the sector(s) within which work is taking place. Otherwise, UNICEF is only going to fund projects that stop when they stop funding. And impact will be negligible.	2/21/2019 2:38 AM

## CSO-UNICEF Consultations

25	Monitoring and Evaluation	2/20/2019 10:32 PM
26	Open more opportunities for csos	2/20/2019 8:43 PM
27	UNICEF needs to support locals more than internationals.	2/20/2019 5:02 PM
28	More transparency on the process for partnership / joint funding opportunities, in particular for local organisations.	2/20/2019 4:50 PM
29	Delivery of onf the interventions through grassroot organizations and focused consultation during development of guidlines/strategies in relation to children	2/20/2019 3:59 PM
30	Systems and procedure that link various sections (Education, Protection, WaSH...) to a single interface system	2/20/2019 3:56 PM
31	setup clear policies and procedures (allowing some flexibility to adapt to the context). prioritize multiyear flexible agreement and funding cycles, move away from cost per unit approach to impact approach	2/20/2019 3:40 PM
32	Both way conversation /communication, listening more from cso in respect of local contexts	2/20/2019 1:47 PM
33	Working with specialized partners in their respective fields, not with multi-disciplinary organizations (organizations operating in multiple domains).	2/20/2019 1:45 PM
34	create / strengthen the partnership with national coalitions working in the education sector, to combine efforts in promoting inclusive and quality education. But also avoid doing the same things at once.	2/20/2019 1:13 PM
35	Educational and recreational materials should be suitable for the age group and arrive in time	2/20/2019 12:11 PM
36	invest seriously in local organizations capacity building	2/20/2019 11:48 AM
37	Ensure there is Multi-year funding to realize more impact	2/20/2019 8:35 AM
38	- Better understanding and data accuracy regarding the context: communities, beneficiaries and targeted population mainly the Children; - More synergy and direct coordination between partners under the same project (e.g: UNICEF, Al Midan and Ministry of Public Health). - Additional Technical support for the Partners for better implementation;	2/20/2019 8:26 AM
39	Longer term partnership, planning together and looking more for a joint programme with selected partners, not individual projects; strenghthen also joint assessments and joint review meetings (mid-term, final reviews like UNHCR does with partners).	2/20/2019 8:14 AM
40	They should go closerwith the community.	2/20/2019 8:01 AM
41	UNICEF should be operational and when there are small gaps should be able to answer them	2/20/2019 7:52 AM
42	International NGOs can be consulted when country programs are planned. We have members in many countries and can be part of UNICEF partners not only internationally but also local and National.	2/20/2019 6:29 AM
43	Assign dedicated and qualified staff for coordination. Rationalize requests for documents to a reasonable level. Have UNICEF staff take on parts of the workload which is needed only for UNICEF. Engage more in longer-term project and less in short-term ad-hoc projects. Reduce staff turnover	2/19/2019 4:40 PM
44	The approach to funding by UNICEF during normal development times where it takes 2 to 3 months consultation should be decreased during emergencies. UNICEF should have a list of potential NGOs and CSOs that have the capacities to delivery high quality work for children in emergencies in each country and have an MOU in place. During emergencies UNICEF should make funding available for NGOs/CSOs that UNICEF has signed MOU so these NGOs/CSOs can quickly assist the children in need	2/19/2019 5:39 AM
45	Need to improve clarity of roles and accountability of their own staff	2/19/2019 12:47 AM
46	Should consider working with INGO that focus on certain regions/country, with ample experience partnering with local CSO	2/18/2019 3:20 PM
47	maintain communication even when PCA end due to funding - needs are still relevant and its a big loss to not be involved the same way.	2/18/2019 1:20 PM
48	Priority should be given to supporting CSO's in strengthening collaboration efforts to reduce duplication and redundancy and leverage the individual strengths of each CSO in an area to create a more focused and efficient approach first at a country level and then on a regional level.	2/18/2019 11:49 AM
49	Mental Health and psychosocial support to children in emergencies should become a priority, and Unicef should develop and promote clear indicators of the impact of interventions (e.g. SDG indicators) for mental health	2/18/2019 11:35 AM

## CSO-UNICEF Consultations

50	-work on multiyear funding with partners -select properly their partners and rely on partners who have the necessary expertise in a specific sector	2/18/2019 9:55 AM
51	Reduce administrative constraints Listen to partners in terms of their needs to provide quality implementation of projects improve coordination capacities, starting with information management include partners in strategies and programming	2/18/2019 9:38 AM
52	Le respect tout d'abord par reconnaissance des contributions des OSC. Clarter et internationalisation des interprétations des réglés de montage financier PCA	2/18/2019 7:51 AM
53	I think that knowledge management, i.e. learning from the field needs much more attention.	2/18/2019 7:38 AM
54	Clarity of what UNICEF is expecting in partnerships. Timeliness. Senior enough staff sent to the field during humanitarian crisis so they can make decisions.	2/18/2019 3:58 AM
55	1- Develop UNICEF handbook and/or partnership toolkit in humanitarian action focusing on quality of humanitarian partnership, UNICEF/NGO roles and responsibilities including	2/17/2019 9:27 PM
56	They should prioritise quick proposal approvals with a minimum number of people involved in the review. they should simplify the quarterly reconciliations. They should fully fund the cost of the action.	2/17/2019 5:05 PM
57	UNICEF should revise its relevance in all contexts and where it is best placed to make change - sometimes this means through supporting the government with coordination of all partners rather than direct implementation	2/17/2019 3:54 PM
58	Children based in remote area	2/17/2019 1:19 PM
59	1. Communication with CSOs	2/17/2019 12:40 PM
60	Work with national partners.	2/16/2019 1:05 PM
61	Work closely with community based and child/adolescent focused organisations	2/16/2019 12:02 PM
62	Try to shift scope in the context of 2030 goals, Climate change, migration crisis and Disaster Risk Reduction with regards to child affectations compared to these critical aforementioned phenomena in the context of Public Private Partnership putting emphasis on South South cooperations in a sense that how direct investments from the symbiosis among Investment banks and multinationals have been affecting negative or positive the future of emerging and poor countries children.	2/15/2019 7:38 PM
63	UNICEF should embrace the goals of the localization agenda and seek out ways to increasingly engage local CSOs in humanitarian responses directly, specifically focusing on CSOs that are focused on girls and women, who are the least resourced to support humanitarian responses, and yet play vital roles.	2/15/2019 5:17 PM
64	have multi-year partnerships to allow longer term planning and assessments	2/15/2019 4:01 PM
65	Should not have a short term duration, and should try to empower the CSOs how to transfer the humanitarian intervention to the development.	2/15/2019 2:46 PM
66	Dealing directly with CSOs with signed MoU.	2/15/2019 2:27 PM
67	Follow up and formal contract for project and program development	2/15/2019 1:17 PM
68	Prioritize quick response to funding,selection of old partners for continued partnership,continue capacity building of CSOs,continue to diversify programmes for children	2/15/2019 12:50 PM
69	I think UNICEF should consult more with CSOs on humanitarian response. For example the aspect of breastfeeding support & infant feeding is not well provided for in humanitarian crisis.	2/15/2019 12:49 PM
70	consistent engagement at the global	2/15/2019 12:19 PM
71	Education and Food	2/15/2019 11:37 AM
72	Prioritise the involvement of parents and care givers in the protection of children.	2/15/2019 11:11 AM
73	In humanitarian context, UNICEF should have given priority to involve its partners from planning to monitoring and evaluation phase. It will supports to make the humanitarian project successful.	2/15/2019 11:09 AM
74	CSOs vary alot in terms of strenght and coverage and one wishes that UNICEF identifies strengths of each of the CSOs and reaches out to them, Eg ANPPCAN has been very concerned about conflicts and children in Africa. ANPPCAN goes ahead and approaches UNICEF but UNICEF in not keen to partner! The other area is creation of child protection systems which has been a pet for ANPPCAN for years. However, without resources little can be done. Again ANPPCAN reaches to UNICEF and the response is again cold instead of getting excited. So there is need for UNICEF to identify and recognize the capacities of CSOs they are interacting with to relate to them appropriately	2/15/2019 10:49 AM
75	an equitable, human rights-based approach and be aware of gender issues.	2/15/2019 10:35 AM

## CSO-UNICEF Consultations

76	Strengthen communication	2/15/2019 10:20 AM
77	more, and equal, partnerships for evidence building and research	2/15/2019 9:34 AM
78	Changing the partnership	2/15/2019 3:57 AM
79	Engage with faith communities for greater impact.	2/15/2019 3:28 AM
80	--	2/15/2019 3:02 AM
81	establish Concrete and formal partnerships with fervent and important CSOs in humanitarian in order to well get implementation outcomes, and help getting access to differents areas	2/15/2019 2:46 AM
82	Mostly community based organisation local Ngo of location is best way for result. Give work for many CBOs /NGO	2/15/2019 2:28 AM
83	To be more focus to work in area where the local government's capacity is low to execute their plans and budget	2/15/2019 2:03 AM
84	innovation	2/15/2019 12:57 AM
85	allow flexibility in fund flows and sharing of technical and financial resources as sometimes NGOs can implement quicker and with more reach than UNICEF. Allow CSOs to guide direction and voices of communities and soc mob	2/15/2019 12:39 AM
86	NB: We were researching humanitarian contexts but we were not implementing in a humanitarian context. Recommendation from research - more systematic engagement from UNICEF with existing CSOs in humanitarian context - based on principles of localization, non-instrumentalization, and capacity sharing	2/14/2019 11:30 PM
87	UNICEF should consider renewing constructs on time to realize impact Do proper assessment to know the needs and funding mechanisms .	2/14/2019 1:10 PM
88	Their success in the field and the value of money they provide. Not politics.	2/14/2019 7:41 AM
89	widen its activities to cover all the vulnerable areas	2/14/2019 7:23 AM
90	UNICEF should improve and expedite their internal procedures during a time where quick responses are necessary and actions need to be taken.	2/14/2019 4:44 AM
91	It would be beneficial if UNICEF would just be open to share their materials with INGO's and CSOs - I don't know how many times I have asked for nutrition-related materials that they have helped develop and have received funding for to share with those working in the field and yet it is impossible to get hold of any such materials. UNICEF also tends to take the credit for all improvements as though they are the only agency working with children rather than publicise that it is a collaborative effort and not just their interventions.	2/13/2019 8:20 PM
92	Clear expectations Internal segregation of authorities Documented procedures	2/13/2019 6:43 PM
93	Linking Humanitarian assistance to local development	2/13/2019 5:00 PM
94	Competitive calls are limited and dialogue with NGOs at field level to discuss about need of affected population not systematic.	2/13/2019 3:32 PM
95	Commitment to localisation; recognising that organisations on the ground bring valuable experience and expertise that is relevant and appropriate and investing in their recommendations.	2/13/2019 3:20 PM
96	Make more clear lines of command within their own structure, to make sure the designated focal point knows what is his/her thresholds and has enough power to negotiate with the partner. Clear timeline and the expected format of plan should be agreed in advance.	2/13/2019 2:43 PM
97	they should fire those once who are taking bribes and giving agreements; they should also support national organizations rather than spending all the money on international organizations	2/13/2019 9:38 AM
98	it would be good to have advance plan for humanitarian activity as well allocated budget	2/13/2019 3:31 AM
99	process of PCA negotiation and approval	2/12/2019 5:49 PM
100	Have a more open and flexible dialogue. Everything is standardized no matter how different the context can be. Do exactly the same activities in very different communities does not make sense. It allows to compare data that should not be compared.	2/12/2019 5:21 PM
101	Communication Capacity building Expedition in planning and design of humanitarian projects	2/12/2019 2:20 PM
102	Greater partnerships with non-classical protection partners would be good in highly volatile conflict areas.	2/12/2019 1:42 PM
103	Protecting Children's rights and children with Post Traumatic Disorder.	2/12/2019 11:59 AM

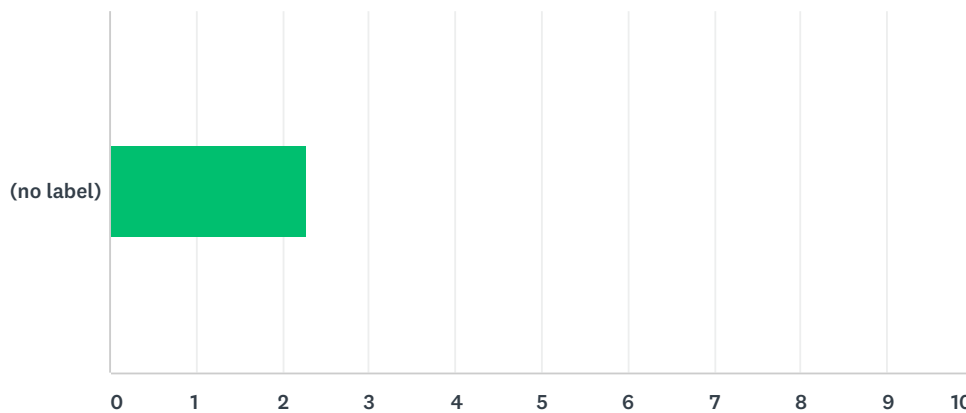


## CSO-UNICEF Consultations

104	UNICEF should treat 'partners' more as partners rather than subordinate organizations. UNICEF should pay indirect costs of CSOs. UNICEF should be transparent and honest. UNICEF should not approach organizations with proposals for funding unless funding is in place. UNICEF should appreciate the operational pressures on direct services organizations and modify its attitude and behavior accordingly.	2/12/2019 11:46 AM
105	UNICEF Jordan does not demonstrate commitment to age, gender, and diversity issues, even when presented with a solid body of evidence as to the need to be more sensitive to these matters and clear solutions for doing so within the WaSH sector. UNICEF Jordan needs get back in touch with the imperative to put people affected by crises at the centre of the response. They work in a way that demonstrates they don't see people, they only see pipes. Their humanitarian interventions in WaSH are no longer about supporting the needs of people in a culturally appropriate manner responsive to the priorities identified by the target population, but rather about whether or not they should invest in infrastructure. UNICEF Jordan actively chooses to not see the broader effects of their programmatic and policy choices. They clearly ignore that their reduced quantity and quality of services offered--including through implementing partners--create a push factor for people to return to Syria before conditions for safe, voluntary, dignified return are achieved.	2/12/2019 10:43 AM
106	UNICEF must understanding the humanitarian context and need for flexible and safety considerations, and not have an overly rigid perception of what needs to be achieved. They need to hire staff with a broad-based understanding of the context and not who are boxed in to a particular way of thinking or thematic area. They need to clearly define who will interact with the CSO and make sure there is consistency and regularity about the interaction.	2/12/2019 10:28 AM
107	Simplify the procedures - especially in terms of finance	2/12/2019 10:19 AM
108	Partnerships should be based on mutual respect and acknowledgment of the partnership	2/12/2019 8:57 AM
109	Should prioritize planning and coordination workshops even if there is no crisis	2/12/2019 8:44 AM
110	Plan programming based on needs from ground as opposed to what donors allocate. More transparent communications. Clarify mandate as donor/partner/implementer/sector coordinator. More transparent communication with partners and govt.	2/12/2019 8:38 AM
111	Delay in signing PCA and approvals for change, so as to have signed PCA as early as possible and approvals timely for change due to unforeseen factors during planning	2/12/2019 8:28 AM
112	I think it will be good that there can be long term perspective which goes beyond the specific project	2/12/2019 8:13 AM
113	think and work on multiple year engagements with partners	2/12/2019 8:06 AM
114	they should bureaucratic systems UNICEF should decentralize the work so that it will avoid too much delayed on the project implementation	2/12/2019 6:46 AM
115	invest more on local NGOs and grassroots CSOs working directly on the field	2/11/2019 6:08 PM
116	Hardware support along with software	2/11/2019 4:56 PM
117	Give more capacity support training especially in financial Mgt and M&E.	2/11/2019 2:21 PM
118	I believe that the main vision of UNICEF to give sustainable life for people ,so their are a lot of organization as local and national NGO whose has the same vision as UNICEF therefore UNICEF should create a system to connect each NGO and civil society to see a better implementation in every project and program	2/11/2019 1:17 PM
119	UNICEF will think mor on CSOs capacity and sustainability	2/11/2019 12:24 PM
120	Proper need assessment	2/11/2019 12:10 PM
121	Better communication	2/11/2019 12:02 PM
122	Selection	2/11/2019 11:33 AM

## Q12 How important are consultations with UNICEF for your work in humanitarian context ?

Answered: 144 Skipped: 90



	NOT IMPORTANT	SOMEWHAT IMPORTANT	IMPORTANT	VERY IMPORTANT	TOTAL	WEIGHTED AVERAGE
(no label)	3.47%	14.58%	31.25%	50.69%	144	2.29
	5	21	45	73		

#	PLEASE SPECIFY	DATE
1	I am working for highly deprived and socially neglected children living on the street, development interventions are reducing day by day.	2/24/2019 9:45 AM
2	Children at risk	2/23/2019 10:12 AM
3	this would be dependent on context and type of programme we were undertaking	2/22/2019 5:32 PM
4	UNICEF can scale innovation and mainstream approaches in sector work with government- these are all processes which need consultation over time.	2/22/2019 4:36 PM
5	it was not regular and structured consultation	2/22/2019 9:49 AM
6	In education, UNICEF is leading the support to MEHE and we all work within MEHE's framework so it's extremely valuable that they reflect lessons learned into influencing policy and quality.	2/22/2019 8:39 AM
7	to allow joint planning and meeting priority needs and opportunity to benefit from UNICEF technical capacity and world wide best practices	2/22/2019 8:35 AM
8	It is extremely difficult to criticise any project that has the backing of UN agencies such as UNICEF and WHO. IBFAN's concerns are difficult to explain and the public is very likely to dismiss them.	2/21/2019 11:38 PM
9	It creates great understand of the environment you are working in and also learn more about the CSOs found in different countries and what they do	2/21/2019 11:02 PM
10	UNICEF produces extraordinary reports and has the ability to prevent childhood trauma	2/21/2019 8:37 PM
11	If done efficiently and within set time and frame of work, the consultations can lead to more productivity and better understanding between UNICEF and partners.	2/21/2019 2:28 PM
12	Discussion of needs, strategies, coordination and innovation.	2/21/2019 12:30 PM
13	by putting standards and policies that organize the work with the children for the best	2/21/2019 8:45 AM
14	the gaps grew big when consultations are not communicated frequently	2/21/2019 8:34 AM
15	But, only as important as UNICEF considers them binding and important. UNICEF cannot use consultations to provide polite cover for what they are/were going to do anyway.	2/21/2019 2:38 AM
16	It will help in our activities in Schools	2/20/2019 10:32 PM
17	We work directly in child protection, therefore work in close collaboration with UNICEF and the cluster at the national and regional levels	2/20/2019 4:50 PM



## CSO-UNICEF Consultations

18	A humanitarian issue/problem is almost always multidimensional, therefore, it is important to engagement and consult all key stakeholders to come up with a holistic solution.	2/20/2019 3:59 PM
19	they are very important, but often you feel that the direction is set or driven from factors external to the context	2/20/2019 3:40 PM
20	Important of consultation with UNICEF, that makes us get with the best outcomes during joint program	2/20/2019 1:45 PM
21	UNICEF supports technically and financially the governments for the promotion of education and the welfare of the child. It also supports CSOs who fight for the right to education in several aspects	2/20/2019 1:13 PM
22	We are beginners in human response it is important consultation with UNICEF to get the best outcomes in partner program	2/20/2019 12:11 PM
23	-	2/20/2019 11:48 AM
24	Effective and Efficient in realization of project Objective	2/20/2019 8:35 AM
25	Working in partnership is the key to successful programmes	2/20/2019 8:14 AM
26	important that UNICEF understands the challenges on the field and the needs vs constraints	2/20/2019 7:52 AM
27	Specially when working with children in emergencies then UNICEF's technical input is very much needed	2/19/2019 5:39 AM
28	UNICEF leads humanitarian coordination as the Global nutrition Cluster and strong links at global level can make a difference when it comes to timely and coordinated interventions in countries	2/18/2019 1:20 PM
29	We are a youth organization operating in Lebanon but are part of a regional and international network ( Junior Achievement Worldwide ). We reach with our programs thousands of youth in Lebanon and the region and consultations with UNICEF will help us look and develop our programs from a more humanitarian context and perspective.	2/18/2019 11:49 AM
30	The network and links UNICEF has with government are key in advocacy	2/18/2019 11:35 AM
31	Notre mandat est très connecté à celui de UNICEF. Reconnaisant positivement le Role UN, la relation bilatérale UN-OSC doit être renforcée. Le plaidoyer ne doit pas être conditionné par des aspects PCA/Financier, et/ou interféré dans l'alliance. Alors qu'UNICEF est en mesure de porter et utiliser positivement la voie OSC	2/18/2019 7:51 AM
32	We have developed our work jointly.	2/18/2019 7:38 AM
33	A key partner considering we are also a child focused agency. Opportunity to build on each others skills. Ensuring consistency and quality across humanitarian programming and meeting the needs of children.	2/18/2019 3:58 AM
34	To ensure that the momentum towards increasingly meaningful partnerships between UNICEF and NGOs is sustained in emergency response and to place the focus on putting partnerships into practice at field level	2/17/2019 9:27 PM
35	If it is general coordination then they are important, if they are related to PCA submission they don't seem to be that useful	2/17/2019 5:05 PM
36	this can be through coordination platforms or bilaterally	2/17/2019 3:54 PM
37	Study of children are living in remote area	2/17/2019 1:19 PM
38	We only do humanitarian work when our development partners on the ground are able to respond. However, when they do respond, they do so excellently, given their local knowledge, the trust that local residents have in them, and the fact that they will be there for a long time.	2/16/2019 1:05 PM
39	On the ground consultation hence not only expertise academic consultation and policymakers works	2/15/2019 7:38 PM
40	Women Deliver is an advocacy organization focused on gender equality and improving the health and rights of girls and women. Consultations with UNICEF are an essential way that we can share our key messages to affect improved policy and practice.	2/15/2019 5:17 PM
41	As a UN agency, they can provide more information at the global level contextual view, while we can share information with each other, as we are a national NGO working with the community.	2/15/2019 2:46 PM
42	Our focus is on SDGs 3, 4, 5, 10, 16 and 17	2/15/2019 1:17 PM
43	Improves understanding between UNICEF and partner. Increases cooperation for better results Gives partner a sense of partnership Improves effectiveness of partners work	2/15/2019 12:50 PM

## CSO-UNICEF Consultations

44	Our core business in nutrition for women and children and consultation with UNICEF in humanitarian response would help to enrich the nutrition of maternal, infants and young children in humanitarian conditions.	2/15/2019 12:49 PM
45	both agencies prioritize work with children; we also work in the same countries	2/15/2019 12:19 PM
46	The consultation will lead to Tangible Change in priorities of the NGO and Unicef will adopt the good practices and lesson learned in the context of Children.	2/15/2019 11:37 AM
47	It creates a clear road map for designing and implementing projects. It makes for community input and ownership of activities	2/15/2019 11:11 AM
48	It is very important specially in humanitarian context. Having frequent consultations with UNICEF guided us to follow the path of success. It provides a platform to improvise while implementing the activities in the project sites and also support to mitigate the problems that we had been facing during implementing the project, It is also gives us an opportunity to share our successes with other partners of UNICEF.	2/15/2019 11:09 AM
49	Simply because UNICEF works in almost countries in Africa, addressing children issue, especially on protection rights where ANPPCAN is interested.	2/15/2019 10:49 AM
50	It is very important especially in determining the context and priority issues of communities requiring humanitarian assistance. And for UNICEF to religiously consider this context in the programming of any intervention.	2/15/2019 3:02 AM
51	Unicef can strengthen the working group with all NGOs per province and district to have more regular discussion and find solution together	2/15/2019 2:03 AM
52	Helps CSOs to continue helping the most vulnerable population and capacity building	2/14/2019 1:10 PM
53	Sharing information and roles and responsibilities are always important	2/14/2019 4:44 AM
54	It could join all efforts of UNICEF and partners towards strategic planning through valuable feedback from the field	2/13/2019 5:00 PM
55	UNICEF often controls funding in humanitarian contexts and it therefore becomes critical to understand UNICEF aims and objectives.	2/13/2019 3:20 PM
56	UNICEF usually follow their policy, it would be good consult with NGOs	2/13/2019 3:31 AM
57	After NGO forum's lobby the dialog improved greatly and in 2019 there have been an improvement in consultation and coordination. It should continue as UNICEF is never on the ground (here is only "fund manager") and needs to talk to the partner to understand what and how results can be achieved.	2/12/2019 5:21 PM
58	They are the major child protection agency operating in Nigeria	2/12/2019 1:42 PM
59	consulting with UNICEF can result in changing then decision making people's thinking and mentality with regard to children related issues, rights and obligation. thus making the rights of a child an obligation binding every decision makers .	2/12/2019 11:59 AM
60	If UNICEF treated this as meaningful partnership.	2/12/2019 11:46 AM
61	UNICEF Jordan is taking such a harmful approach to their role in the response that it is no longer beneficial to consult with them for constructive purposes. Consultations with UNICEF serve to show where they will be creating gaps since they are not upholding their imperative as the provider of last resort, so in that sense, it allows us to anticipate challenges that will come up *because* of UNICEF's choices and [lack of] action.	2/12/2019 10:43 AM
62	In theory, these are important. However, in practice the consultations have been very one-sided, with UNICEF giving their impression of the CSO and providing no opportunity for us to give feedback on our side	2/12/2019 10:28 AM
63	Our organization works primarily to better the environment where children are and it promotes well being of children	2/12/2019 8:44 AM
64	Joint site visit and performance review, and comments on quarterly report on FACE	2/12/2019 8:28 AM
65	discussing the matters arising in the field is very important and also with the context of South Sudan the organization really need their supports at anytime	2/12/2019 6:46 AM
66	For strengthening local governance system	2/11/2019 4:56 PM
67	It increases understanding and improves performance	2/11/2019 2:21 PM
68	It is very important that UNICEF should consultant different local NGO because UNICEF has very well experience and capacity in every dimensions of human right and sustainable development so working with this international organization has a great impact in our vision	2/11/2019 1:17 PM

## CSO-UNICEF Consultations

---

69	after consultation regarding PCA , now we are able to reach the disaster affected people on timely manner.	2/11/2019 12:24 PM
70	Understanding of appropriate programme development	2/11/2019 12:10 PM

---

## Q13 Should consultations with UNICEF start, what should be the objectives?

Answered: 116 Skipped: 118

#	RESPONSES	DATE
1	Ensuring good coordination of existing activities and strategic planning for future interventions	2/24/2019 12:51 PM
2	How UNICEF can work with.	2/24/2019 9:45 AM
3	Child care and development	2/23/2019 10:12 AM
4	At the global level they should get established who has what successful approach, and to establish prequalification. At the operational level as soon as possible when the need is identified. Prequalification and to plan coverage, funding, objectives etc	2/22/2019 4:36 PM
5	Discussing needs, changing priorities and	2/22/2019 3:44 PM
6	how to assess the current situation in the country, based on real needs developing relevant programs	2/22/2019 1:10 PM
7	enhance the communication between all the related departments	2/22/2019 9:49 AM
8	Improving the work implemented by NGOs, identify gaps in implementation, seeking solutions to potential bottlenecks.	2/22/2019 9:45 AM
9	Setting if clear transparent aims and objectives.	2/22/2019 9:09 AM
10	To improve the efficiency and quality in coordination and programming to better serve the populations and institutions in need of support.	2/22/2019 8:39 AM
11	to define and validate program service outcomes and outputs	2/22/2019 8:35 AM
12	Protection of Human Rights, optimal IYCF,	2/21/2019 11:38 PM
13	To learn the different problems children face, capacity development needs of CSOs, sustainable response to children predicament	2/21/2019 11:02 PM
14	Yes! Consultations should focus on the psychological development of children. Child psychiatrists and psychoanalysts can offer expertise in the needs of developing children as well as treatment of problems especially due to trauma.	2/21/2019 8:37 PM
15	Best Practices and Integrated programs	2/21/2019 6:04 PM
16	To establish a solid relationship in a more structured and genuine way (not just donor driven)	2/21/2019 4:07 PM
17	They should merge between three main objectives: to meet the target of the project, to support capacity building at national organization level and community level to reach the third objective which is SUSTAINABILITY	2/21/2019 3:16 PM
18	to improve cooperation between UNICEF and working NGO's and partners.	2/21/2019 2:28 PM
19	Discuss plans and strategies complementarity, but also possible partnerships and joint advocacy.	2/21/2019 12:30 PM
20	Effective and efficient dissemination of information.	2/21/2019 9:47 AM
21	yes it should start and it should focus on building protection networks where the UN agencies and INGOs and NGOs can cooperate to reach the highest level in serving and protecting the children	2/21/2019 8:45 AM
22	- Adopt the lessons learned from the field - Adopt needed IM systems no matter their cost - Re-organize Unicef internal management coordination	2/21/2019 8:34 AM
23	Selecting priorities for project ideas and funding should be the first level of consultations. These consultations should be transparent and should involve, as much as possible, the entities that have skin in the game.	2/21/2019 2:38 AM
24	Educational Development	2/20/2019 10:32 PM
25	provide capacity building funding opportunity	2/20/2019 8:43 PM
26	More opportunities for experts from the country	2/20/2019 5:02 PM
27	This question is unclear.	2/20/2019 4:50 PM

## CSO-UNICEF Consultations

28	Yes, having the objectives at the outset would allow focused and structured consultation. The aim should be to collect relevant input from all relevant stakeholders. However, at the beginning, there should no limitations in choosing who to consult with.	2/20/2019 3:59 PM
29	Review systems and procedures to add more flexibility as per context and develop plan for local capacity building	2/20/2019 3:56 PM
30	they should be consultation to drive the modification not to implement them	2/20/2019 3:40 PM
31	Better humanitarian perspectives	2/20/2019 1:47 PM
32	Education for all children,shoul answer who, where, when, how	2/20/2019 1:45 PM
33	Support and create partnership with CSOs for effective and effective involvement to promote the right to education. Eg: to make a consortium to Advocate to institutionalize civil society in the monitoring and implementation of SDG4 and Education 2030 at the national, regional and international levels The exclusion of civil society organizations and trade unions by various governments at the national and regional levels affects their ability to measure commitments to the ODD4.	2/20/2019 1:13 PM
34	1) For pre-education, places, tools, and teacher training. 2) For children with disability, places, tools, psychological support, and teacher training.	2/20/2019 12:11 PM
35	needs of local partners	2/20/2019 11:48 AM
36	Technical support and strengthening the capacities of Partners in order to be more responsive, ready and able to act upon needs and context requirements and expectations as well as to meet with the Donors, UN agencies and INGO standars. Engage more the small and new NGO or CSOs in partnership with UNICEF or any other UN agency.	2/20/2019 8:26 AM
37	Improved joint programming, setting joint objectives and priorities, clear framework for implementation (guidelines, finance, procurement, staff etc) and longer term partnerships	2/20/2019 8:14 AM
38	Assistance.	2/20/2019 8:01 AM
39	better understanding of the context and constraint for implementation by CSOs in order to be more in support.	2/20/2019 7:52 AM
40	Marginalised and children at risk.	2/20/2019 6:29 AM
41	Making partnerships simpler, more effective and more focused on implementation rather than only production of non-essential documents which have little value for the implementing organization and heavily tax its resources	2/19/2019 4:40 PM
42	discussions on easy formats etc; on direct/indirect costs; on major themes related to children, such as urban refugees, access to (ongoing) education	2/19/2019 2:49 PM
43	The main objective will be to gain insight and obtain technical input from UNICEF on how best each organisation can help children affected by the emergencies these children are faced with	2/19/2019 5:39 AM
44	Further clarity on MOU and make UNICEF understand that we are partners not just contractors. Partners with mutual goal and interest.	2/19/2019 12:47 AM
45	Tailoring projects with CSO involvement and tailored to local needs	2/18/2019 3:20 PM
46	-To prioritize needs -Resources and staff capacity needs	2/18/2019 2:53 PM
47	joint identification of needs at country level and opportunities to provide support. The sector can collaborate to support national coordination	2/18/2019 1:20 PM
48	To develop multi year advocacy strategy and plan	2/18/2019 11:35 AM
49	define clear outcomes and reporting process, clear identification of involved stakeholders	2/18/2019 11:05 AM
50	-Planning on national levels -Coordination among all actors in specific sector and between sectors	2/18/2019 9:55 AM
51	See pont 11	2/18/2019 9:38 AM
52	plaidoyer	2/18/2019 7:51 AM
53	there needs to be a better linkage between HQ and country level decision making. E.g. Partnership at national vs Global level. so both know what the other is doing.	2/18/2019 3:58 AM
54	The objectives of the consultation is to take stock of existing collaboration between UNICEF and SRCS partners in humanitarian action at all levels; review changes in humanitarian policy and practice; identify areas for strategic collaboration and improved operational outcomes and find concrete ways to improve the work together in humanitarian action.	2/17/2019 9:27 PM
55	N/a	2/17/2019 5:05 PM

## CSO-UNICEF Consultations

56	Sectoral coordination and communication - to ensure a common understanding of the needs within the sector (not only those relevant to UNICEF), and to map the actors best placed to address these (not only UNICEF) To help to facilitate dialogue between different stakeholders within the sector (government, donors, CSOs, UN, beneficiaries) on core issues, and to collectively ensure a valid evidence base on which to make sectoral strategies	2/17/2019 3:54 PM
57	Promote children development in under risks in remote area	2/17/2019 1:19 PM
58	we wish to start consultation with UNICEF	2/17/2019 12:40 PM
59	Others who are involved in humanitarian aid will comment more expertly on this than I do now, since our organisation does almost exclusively development work and not humanitarian response. However, one of your objectives should concern this: How to use local partners more, rather than using so many outside "experts" who are expensive and may lack some of the expertise of a local, long-term organisation.	2/16/2019 1:05 PM
60	How to improve the effectiveness and scale up humanitarian response in South Sudan	2/16/2019 12:29 PM
61	1. To raise awareness on some baseline/and bench marks from all over the world 2. To make sure children programs meet the standards they should up hold	2/16/2019 12:02 PM
62	Attempting to diversify as much as they can the fashion to allocate UNICEF funds to reduce child poverty and labor , and not count on only calcitrant donors. Train more transparent local people to carry on work to reduce first world very high level salaries. Further push more local state Chambers and parliament to vote universal laws to protect children	2/15/2019 7:38 PM
63	UNICEF should begin consultations with civil society, but should privilege the CSOs that currently lack access to UNICEF staff for this type of opportunity. INGOs are already given numerous opportunities to consult with UNICEF in different ways. Therefore, consultations should privilege participation of local NGOs operating in the Global South to give them are opportunity to share feedback with UNICEF , share perspectives and opinions on key policies, and consider mechanisms to improve partnerships.	2/15/2019 5:17 PM
64	Improved planning consultative meeting among UNICEF partners and other stakeholders for more efficient collaboration	2/15/2019 4:01 PM
65	Situation of the displaced Children and adolescents after 8 crisis. Unemployable and livelihood situation	2/15/2019 2:46 PM
66	Making sure that the last mile is achieved.	2/15/2019 2:27 PM
67	Planning and development of the joint projects and programs. Please visit our recently published UN Document E/CN.9/2019/NGO/3 <a href="http://www.womenshealthsection.com/content/documents/N1901016.pdf">http://www.womenshealthsection.com/content/documents/N1901016.pdf</a>	2/15/2019 1:17 PM
68	To improve better understanding and cooperation between UNICEF and partner To provide a sense of belonging to the partner To improve the effectiveness and efficiency of partners work To enhance achievement of better results for children	2/15/2019 12:50 PM
69	Consultations exist, they need to be strengthened and to include humanitarian response. The objective should be to define the humanitarian context for relevant country, define minimum package of interventions; capacity building and plan for humanitarian response readiness.	2/15/2019 12:49 PM
70	yes 1. Share information and views 2. discuss partnership issues at country level 3. Explore complementarities and engage in regular strategic discussions 4. networking oportunities	2/15/2019 12:19 PM
71	Yes, to increase collaboration and taking the CSO's on board.	2/15/2019 11:37 AM
72	To get an understand of the issues to be handled To get a clear role for all the actors in the project To avoid duplication in interventions To track and monitors invention in areas of operation	2/15/2019 11:11 AM
73	Yes, consultations with UNICEF should start and its objectives should be as follows; # To share the good practices that we have achieved during implementation of the humanitarian projects. # To provide an opportunity to learn each other"s good things and replicate in ongoing project. # To assure a good platform to receive necessary and additional guidance during implementation the project.	2/15/2019 11:09 AM
74	Simple, should be related to children and for ANPPCAN it is protective rights.	2/15/2019 10:49 AM
75	to come to a common understanding of our vision and strategies	2/15/2019 10:35 AM
76	Strengthening the principle of partnership Partner capacity building	2/15/2019 10:20 AM
77	my concern is specific so hard to provide overall general advice here - but my present significant objective this year is specifically to develop (with others in the organization) a better relationship with that includes joint evidence-building and research	2/15/2019 9:34 AM



## CSO-UNICEF Consultations

78	Capacity building of local institutions	2/15/2019 3:57 AM
79	Understand the working models of each organization.. Find overlap in priorities on safeguarding and protection and share information	2/15/2019 3:28 AM
80	Humanity welfare	2/15/2019 3:14 AM
81	Focus should include validation of context used in the formulation of humanitarian assistance. It should also include "mechanisms for sustaining UNICEF's humanitarian initiatives through the use of public funds".	2/15/2019 3:02 AM
82	to see how to establish strong and concrete partnerships with different CSOs in developing countries where humanitarian issues are really serious	2/15/2019 2:46 AM
83	Problems solving strategies results	2/15/2019 2:28 AM
84	Gap analysis and develop annual plan of action & build timely joint monitoring system	2/15/2019 2:03 AM
85	understanding of objectives and mandate	2/15/2019 12:39 AM
86	Clear plan of action with detailed steps assigned to specific groups and/or people and clear deliverables	2/14/2019 11:30 PM
87	Children to access quality education irrespective of the context	2/14/2019 1:10 PM
88	Fair and equal opportunities to all CSOs to be IPs.	2/14/2019 7:41 AM
89	Draft clear and customized curricula	2/14/2019 7:23 AM
90	Objectives of any consultations should be to forge a good working partnership and to ensure that the partnership will blossom and fulfill all of its objectives	2/14/2019 4:44 AM
91	Setting expectations Guidance on field reality	2/13/2019 6:43 PM
92	Yes	2/13/2019 5:00 PM
93	To collect inputs from CSO regarding needs and priorities regarding protection concerns for children in humanitarian response. To integrate CSO feedback in UNICEF country strategies.	2/13/2019 3:32 PM
94	yes, the consultation should be based on advance objective	2/13/2019 3:31 AM
95	define commune priorities and procedures	2/12/2019 5:49 PM
96	Understand the context and the needs of the partners, what are the constraints and how they can be overcome. Everybody wants the best for the beneficiaries, raising walls and being arrogant does not help anybody.	2/12/2019 5:21 PM
97	Program strategy, program direction, funding plan	2/12/2019 4:36 PM
98	It should start with need assessment and project formulation. The objectives should be an equal-partnership where projects needs are drawn on the basis of community needs.	2/12/2019 2:20 PM
99	The context and what needs there are in that context	2/12/2019 1:42 PM
100	yes, the main objective should be : health , education and child protection	2/12/2019 11:59 AM
101	Transparency and fostering meaningful partnerships based on respect.	2/12/2019 11:46 AM
102	UNICEF Jordan needs a total overhaul before consultations with them would be useful in a positive way.	2/12/2019 10:43 AM
103	To take an honest look at what needs to be done better on both sides. As said above, most interactions with them are hampered by the donor-subgrantee relationship, where they feel their role is to tell us what to do, rather than work together to improve together.	2/12/2019 10:28 AM
104	common understanding of the partnership	2/12/2019 10:19 AM
105	to strengthen partnerships and to bridge the gap between field realities and program approach	2/12/2019 8:57 AM
106	To inform unicef strategy. Transparent and accountable communication and coordination with field actors/partners.	2/12/2019 8:38 AM
107	Timely signed PCA, Readiness for spot check, performance review/joint field visit	2/12/2019 8:28 AM
108	To identify key priorities at the regional level and what specific role NGOs should play	2/12/2019 8:13 AM
109	better understanding, enhanced processes, increased efficiencies, and, ultimately, greater, sustainable impact	2/12/2019 8:06 AM
110	Objective, to increase the projects money and 7% overhead cost which UNICEF is rarely to give to partners may be INGO	2/12/2019 6:46 AM
111	To sign the new PCA	2/11/2019 4:56 PM

## CSO-UNICEF Consultations

112	To improve and increase the partners understanding To reduce challenges experienced during implementation	2/11/2019 2:21 PM
113	The main objective of achievement of vision based on the way of planing, organizing, implementing and the method of evaluation	2/11/2019 1:17 PM
114	to improve the quality of the services and more work for CSOs sustainability and empowerment	2/11/2019 12:24 PM
115	Capacity building of CSOs	2/11/2019 12:10 PM
116	Planning	2/11/2019 11:33 AM



## Q14 Mention 3 potential subjects for the consultations by rating the level of urgency

Answered: 109 Skipped: 125

ANSWER CHOICES	RESPONSES	
1st	100.00%	109
2nd	95.41%	104
3rd	80.73%	88

#	1ST	DATE
1	Strategic planning for future interventions	2/24/2019 12:51 PM
2	Street children situation analysis	2/24/2019 9:45 AM
3	Globally-how to pre-qualify	2/22/2019 4:36 PM
4	Health care	2/22/2019 1:10 PM
5	proposal writing according to institutional donors	2/22/2019 9:49 AM
6	Project implementation	2/22/2019 9:45 AM
7	outcomes and outputs -LF	2/22/2019 8:35 AM
8	How to prevent commercial exploitation of humanitarian work	2/21/2019 11:38 PM
9	Available resources for quick response to children predicaments	2/21/2019 11:02 PM
10	Psychological needs of developing children	2/21/2019 8:37 PM
11	Integrated Programs	2/21/2019 6:04 PM
12	Capacity Building	2/21/2019 3:16 PM
13	further addressing of needs of vulnerable children/victims of crises	2/21/2019 2:28 PM
14	Needs	2/21/2019 12:30 PM
15	Education Working Group for all NGOs and INGOs	2/21/2019 9:47 AM
16	networking	2/21/2019 8:45 AM
17	Adopt needed IM systems no matter their cost	2/21/2019 8:34 AM
18	What do youth consider to be their highest priority for action with UNICEF	2/21/2019 2:38 AM
19	Youth Development	2/20/2019 10:32 PM
20	capacity building	2/20/2019 8:43 PM
21	Needs assessment for children with special needs	2/20/2019 5:02 PM
22	Localization, ensuring to engage local organizations	2/20/2019 4:50 PM
23	Children growth, development and safeguarding	2/20/2019 3:59 PM
24	Systems and procedure	2/20/2019 3:56 PM
25	medium long term strategy	2/20/2019 3:40 PM
26	knowledge about beneficiaries	2/20/2019 1:47 PM
27	Safe	2/20/2019 1:45 PM
28	Make the consortium Make a consortium to fight against all forms of inequality, exclusion and discrimination in education systems and beyond (eg Sexual violence against girls in schools)	2/20/2019 1:13 PM
29	Safe places	2/20/2019 12:11 PM
30	all	2/20/2019 11:48 AM
31	UNICEF Procedures and Policies and relevance to project implementation	2/20/2019 8:26 AM
32	Partnership with CSOs and what does it mean to UNICEF	2/20/2019 8:14 AM

## CSO-UNICEF Consultations

33	To help drug addicted children	2/20/2019 8:01 AM
34	health & Literacy	2/20/2019 6:29 AM
35	Way of working together - Simpler, more effective and long term partnerships	2/19/2019 4:40 PM
36	urban refugees	2/19/2019 2:49 PM
37	Establishing learning space for children in emergencies	2/19/2019 5:39 AM
38	Accountability	2/19/2019 12:47 AM
39	Care of vulnerable child	2/18/2019 3:20 PM
40	Strategies to speed up emergency Aid	2/18/2019 2:53 PM
41	national clusters needs and opportunities	2/18/2019 1:20 PM
42	Mental Health and psychosocial support in emergencies	2/18/2019 11:35 AM
43	funding and priority of funding	2/18/2019 9:55 AM
44	Joint advocacy	2/18/2019 9:38 AM
45	Stratégie	2/18/2019 7:51 AM
46	Knowledge Management	2/18/2019 7:38 AM
47	Length of funding. Often the partnerships are short 3-6 months with multiple extensions	2/18/2019 3:58 AM
48	Policy: Current and future trends in humanitarian assistance, partnerships models and reform projects, including discussions related to shared accountability	2/17/2019 9:27 PM
49	PCA agreements. Simplification and full cost recovery	2/17/2019 5:05 PM
50	validated evidence to inform strategies and planning	2/17/2019 3:54 PM
51	Education	2/17/2019 1:19 PM
52	Children Welfare	2/17/2019 12:40 PM
53	How to help local authorities and local organisations to respond, exactly as we expect local organisations to respond when we have an emergency in a donor country	2/16/2019 1:05 PM
54	don't have urgent issues	2/16/2019 12:29 PM
55	Child labor in Asia @ Africa	2/15/2019 7:38 PM
56	Discuss key topics related to humanitarian policy and practice so that CSOs can share perspectives	2/15/2019 5:17 PM
57	Situation of the displaced Children and adolescents after 8 crisis.	2/15/2019 2:46 PM
58	Education	2/15/2019 2:27 PM
59	End Child Marriages	2/15/2019 1:17 PM
60	Maintaining a cordial working relationship with partner	2/15/2019 12:50 PM
61	Revision of the humanitarian response package in Tanzania	2/15/2019 12:49 PM
62	global strategy, advocacy	2/15/2019 12:19 PM
63	Reaching the unachieved segments and children for Education	2/15/2019 11:37 AM
64	Child Protection Issues	2/15/2019 11:11 AM
65	Frequent update meetings	2/15/2019 11:09 AM
66	Violence against children and it is huge	2/15/2019 10:49 AM
67	Role of midwives for the health of children	2/15/2019 10:35 AM
68	Partner capacity building	2/15/2019 10:20 AM
69	joint evaluations for learning (not the type of evaluations UNICEF usually does)	2/15/2019 9:34 AM
70	Partnership with private sector	2/15/2019 3:57 AM
71	Safeguarding the rights of the child	2/15/2019 3:28 AM
72	Humanity welfare	2/15/2019 3:14 AM
73	support to sustainable community-led initiatives/mechanisms for humanitarian work	2/15/2019 3:02 AM
74	Violences against Women in	2/15/2019 2:46 AM

## CSO-UNICEF Consultations

75	Education	2/15/2019 2:28 AM
76	Local government plan for specific issue (health, education, child protection, etc)	2/15/2019 2:03 AM
77	objectives and mandate	2/15/2019 12:39 AM
78	Localization	2/14/2019 11:30 PM
79	Teachers incentives	2/14/2019 1:10 PM
80	review the followed curricula at least at the beginning of the project	2/14/2019 7:23 AM
81	Long term strategies	2/14/2019 4:44 AM
82	On site challenges	2/13/2019 6:43 PM
83	Child protection	2/13/2019 5:00 PM
84	Child protection in humanitarian response	2/13/2019 3:32 PM
85	Localisation of humanitarian response	2/13/2019 3:20 PM
86	having a sound partnership procedure	2/13/2019 9:38 AM
87	humanitarian child protection	2/13/2019 3:31 AM
88	multi-year funding	2/12/2019 5:49 PM
89	Feasibility of the proposed action	2/12/2019 5:21 PM
90	funding plan	2/12/2019 4:36 PM
91	Need assessment	2/12/2019 2:20 PM
92	eliminating armed conflicts	2/12/2019 11:59 AM
93	Unaccompanied refugee children in urban settings in the Global South	2/12/2019 11:46 AM
94	How to make UNICEF Jordan fulfil their role as provider of last resort as the humanitarian space / attention on the inter-agency agenda shrinks	2/12/2019 10:43 AM
95	Understanding peacebuilding programming in a humanitarian context	2/12/2019 10:28 AM
96	finance	2/12/2019 10:19 AM
97	Monitoring	2/12/2019 8:57 AM
98	Educating all children	2/12/2019 8:44 AM
99	UNICEF mandate (where it starts and ends)	2/12/2019 8:38 AM
100	PCA	2/12/2019 8:28 AM
101	Joint planning on issues of priorities	2/12/2019 8:13 AM
102	streamlining (globally) engagement processes	2/12/2019 8:06 AM
103	Capacity Development for partners which is UNICEF mandate	2/12/2019 6:46 AM
104	Common understanding	2/11/2019 4:56 PM
105	communications	2/11/2019 2:21 PM
106	Fundraising program and preparation of accepted proposal	2/11/2019 1:17 PM
107	more improving the quality of work	2/11/2019 12:24 PM
108	Need Assessment	2/11/2019 12:10 PM
109	Planning	2/11/2019 11:33 AM
<b>#</b>	<b>2ND</b>	<b>DATE</b>
1	Knowledge sharing and best practices for current interventions	2/24/2019 12:51 PM
2	Support system for street children	2/24/2019 9:45 AM
3	Parameters and constraints of a partnership including risk assessment	2/22/2019 4:36 PM
4	Education	2/22/2019 1:10 PM
5	financial policies and management SOPs	2/22/2019 9:49 AM
6	Procurement and financial management	2/22/2019 9:45 AM
7	Technical support and evidence based practices	2/22/2019 8:35 AM

## CSO-UNICEF Consultations

8	How to ensure that interventions are culturally appropriate and sustainable	2/21/2019 11:38 PM
9	Capacity of CSOs to respond to needs of children	2/21/2019 11:02 PM
10	The status of children's mental health	2/21/2019 8:37 PM
11	Best Practices and Monitoring	2/21/2019 6:04 PM
12	Increase the 2% indirect UNICEF program cost for national NGOs	2/21/2019 3:16 PM
13	post-crisis work / exit strategy that takes into consideration the sustainability of certain services delivered to vulnerable children	2/21/2019 2:28 PM
14	Strategies/response	2/21/2019 12:30 PM
15	Consultation Group with no authoritative power	2/21/2019 9:47 AM
16	studies	2/21/2019 8:45 AM
17	Adopt the lessons learned from the field	2/21/2019 8:34 AM
18	What space does the government occupy and what space should NGOs contribute within	2/21/2019 2:38 AM
19	Educational Development	2/20/2019 10:32 PM
20	funding opportunities	2/20/2019 8:43 PM
21	Government options to contribute in partnership with the local NGOs to meet children protection challenges	2/20/2019 5:02 PM
22	Roll-out and expectations of new multi-agency partnership platform	2/20/2019 4:50 PM
23	Education in Eemergencies	2/20/2019 3:59 PM
24	Partnership development	2/20/2019 3:56 PM
25	how to move from activity level partnership to strategic partnership	2/20/2019 3:40 PM
26	Better planing	2/20/2019 1:47 PM
27	Teacher training	2/20/2019 1:45 PM
28	assess whether the fundamental human right to free and inclusive public education of quality for all is a reality.	2/20/2019 1:13 PM
29	Teacher training	2/20/2019 12:11 PM
30	all	2/20/2019 11:48 AM
31	Education and protection sectors	2/20/2019 8:26 AM
32	Joint planning at country level, assessment and joint formulation of plans and strategies	2/20/2019 8:14 AM
33	To help the needy	2/20/2019 8:01 AM
34	Finance	2/20/2019 6:29 AM
35	How to apply the principles of localization of aid	2/19/2019 4:40 PM
36	psycho-social care	2/19/2019 2:49 PM
37	Child protection issues in emergencies	2/19/2019 5:39 AM
38	Clarity of field level staff mandate and roles	2/19/2019 12:47 AM
39	Children healthcare	2/18/2019 3:20 PM
40	Stopping Torture of children e.g. Rape	2/18/2019 2:53 PM
41	quality assurance for nutrition products	2/18/2019 1:20 PM
42	Clear indicators for Menatl health and psychosocial supportincluding budget expeditures to children and families on this topic	2/18/2019 11:35 AM
43	Revision of administrative constraints imposed on CSOs (that UNICEF does not follow for its own, such as salary scales)	2/18/2019 9:38 AM
44	Plaidoyer	2/18/2019 7:51 AM
45	Clarity around priorities for rapid onset vs protracted emergencies	2/18/2019 3:58 AM
46	Strategy.Revised CCCs and joint mechanisms for implementation and performance monitoring, national capacity development of and with NGO partners.	2/17/2019 9:27 PM
47	coordination to ensure appropriate response by best placed actors	2/17/2019 3:54 PM

## CSO-UNICEF Consultations

48	family support	2/17/2019 1:19 PM
49	Women	2/17/2019 12:40 PM
50	How political instabilities in Haiti, Venezuela and Honduras have been affected Children in these said Nations.	2/15/2019 7:38 PM
51	Mechanisms to improve partnerships between UNICEF and CSOs	2/15/2019 5:17 PM
52	Unemployable and livelihood situation	2/15/2019 2:46 PM
53	Child Health	2/15/2019 2:27 PM
54	Child Health	2/15/2019 1:17 PM
55	improving service delivery through prompt funding,reporting etc	2/15/2019 12:50 PM
56	Capacity building of the humanitarian response committees	2/15/2019 12:49 PM
57	joint innovations and research	2/15/2019 12:19 PM
58	Food security and Health of Children	2/15/2019 11:37 AM
59	Roll out country workplans to communities	2/15/2019 11:11 AM
60	Joint partners monitoring visit	2/15/2019 11:09 AM
61	.Creating child protection systems to protect children and this does not mean institutions	2/15/2019 10:49 AM
62	Gender issues for women healthcare workers	2/15/2019 10:35 AM
63	How to address delays in project implementation	2/15/2019 10:20 AM
64	collaborations for research to fill key evidence-gaps	2/15/2019 9:34 AM
65	Urban Development	2/15/2019 3:57 AM
66	Protection the vulnerable during humanitarian crisis	2/15/2019 3:28 AM
67	Children welfare	2/15/2019 3:14 AM
68	protection mechanisms for children displaced by urbanization/industrialization/agricultural expansions, etc.	2/15/2019 3:02 AM
69	Violences against children	2/15/2019 2:46 AM
70	Nutrition	2/15/2019 2:28 AM
71	NGOs capacity that need to be improved for specific issues (see above)	2/15/2019 2:03 AM
72	capacity to deliver	2/15/2019 12:39 AM
73	Social and Behaviour Change Communications in Humanitarian Contexts	2/14/2019 11:30 PM
74	Supplies	2/14/2019 1:10 PM
75	try to complement activities among sectors	2/14/2019 7:23 AM
76	Sectors of work	2/14/2019 4:44 AM
77	Communication level and timeline	2/13/2019 6:43 PM
78	Local development	2/13/2019 5:00 PM
79	Partnership building	2/13/2019 3:32 PM
80	Ensuring responses are addressing genuine needs/responsive to changing needs	2/13/2019 3:20 PM
81	elimination of fraud within UNICEF	2/13/2019 9:38 AM
82	child protection projects	2/13/2019 3:31 AM
83	nexus	2/12/2019 5:49 PM
84	Needs to achieve the action (included what is needed to be allowed in budgets)	2/12/2019 5:21 PM
85	program direction	2/12/2019 4:36 PM
86	Communication	2/12/2019 2:20 PM
87	supporting the areas with armed clashes and turmoils	2/12/2019 11:59 AM
88	Education as a protection mechanism	2/12/2019 11:46 AM
89	How to make UNICEF Jordan stand up for and seek to serve the humanitarian needs of people affected by the Syrian crisis in a culturally appropriate manner	2/12/2019 10:43 AM

## CSO-UNICEF Consultations

90	Implementing safety and security to effectively deliver support in a crisis situation	2/12/2019 10:28 AM
91	implementation of the activities	2/12/2019 10:19 AM
92	Coordination	2/12/2019 8:57 AM
93	Reduction of gender based violence	2/12/2019 8:44 AM
94	CO level coordination with CSO	2/12/2019 8:38 AM
95	Joint field visit	2/12/2019 8:28 AM
96	Formation of strategy with specific roles of NGOs	2/12/2019 8:13 AM
97	working together as equal partners over longer timeframes	2/12/2019 8:06 AM
98	Project negotiation	2/12/2019 6:46 AM
99	Conceptual clarity	2/11/2019 4:56 PM
100	budgets	2/11/2019 2:21 PM
101	Create awareness of people about Charity	2/11/2019 1:17 PM
102	capacity building of Local CSOs	2/11/2019 12:24 PM
103	Programme planning	2/11/2019 12:10 PM
104	Selection	2/11/2019 11:33 AM
<b>#</b>	<b>3RD</b>	<b>DATE</b>
1	Troubleshooting issues in existing programs	2/24/2019 12:51 PM
2	Existing resources for street children	2/24/2019 9:45 AM
3	reporting and monitoring framework	2/22/2019 4:36 PM
4	Child protection	2/22/2019 1:10 PM
5	Quality education	2/22/2019 9:45 AM
6	validating services proposed	2/22/2019 8:35 AM
7	How to ensure protection of breastfeeding and appropriate appropriate IYCF training and support.	2/21/2019 11:38 PM
8	Networking among CSOs	2/21/2019 11:02 PM
9	Treatment for children with difficulties	2/21/2019 8:37 PM
10	Capacity Building Process	2/21/2019 6:04 PM
11	To implement better preparation, monitoring , and evaluation process	2/21/2019 3:16 PM
12	building on strengths and progress of weak areas	2/21/2019 2:28 PM
13	partnerships and coordination	2/21/2019 12:30 PM
14	funding	2/21/2019 8:45 AM
15	Re-organize Unicef internal management coordination	2/21/2019 8:34 AM
16	What are non-negotiables for UNICEF that will keep them from fully responding to other's priorities	2/21/2019 2:38 AM
17	Sustainable Development	2/20/2019 10:32 PM
18	support systems, public policies ensuring children developmental needs	2/20/2019 3:59 PM
19	Capacity strengthening plan	2/20/2019 3:56 PM
20	procedures and policies	2/20/2019 3:40 PM
21	Effective and hasty implementing	2/20/2019 1:47 PM
22	How to become an education care	2/20/2019 1:45 PM
23	Follow up on the government's commitment to Education Financing	2/20/2019 1:13 PM
24	How to cover as much space as possible?	2/20/2019 12:11 PM
25	all	2/20/2019 11:48 AM
26	inter-agency coordination	2/20/2019 8:26 AM

## CSO-UNICEF Consultations

27	Clarifying partnership framework, possibly regular webinars and country level trainings on importance issues, programmatic and practical like finance and procurement	2/20/2019 8:14 AM
28	To help children with disability	2/20/2019 8:01 AM
29	empowering girl child	2/20/2019 6:29 AM
30	advocacy for funding	2/19/2019 2:49 PM
31	Child welfare	2/19/2019 5:39 AM
32	Understanding and building partnership	2/19/2019 12:47 AM
33	Children Education	2/18/2019 3:20 PM
34	Emotional support to children	2/18/2019 2:53 PM
35	how can we link countries with RO and Global levels: how can issues be escalated and support organised as a sector	2/18/2019 1:20 PM
36	Child Rights advocacy	2/18/2019 11:35 AM
37	Information sharing and coordination	2/18/2019 9:38 AM
38	Apport financier et fund rising conjoint	2/18/2019 7:51 AM
39	Linkages between the different departments in UNICEF. E.g WASH, nutrition, health, child protection. Each have different ways of working and when an agency is working in multiple sectors it can be quite time consuming and it does not lead to synergy in programming.	2/18/2019 3:58 AM
40	Operation.: Experience with the revised PCA and rollout; updates on internal processes leading towards NGO agreements.	2/17/2019 9:27 PM
41	advocacy, well informed by validated evidence	2/17/2019 3:54 PM
42	children with risks	2/17/2019 1:19 PM
43	Health Care	2/17/2019 12:40 PM
44	Involve more the private sector in the cause of Children not only traditional donors states because the world money are not anymore in the big first coffers and world Bank itself is quite tired.	2/15/2019 7:38 PM
45	Meaningfully engage CSOs in the development, implementation, M&E, and communications around UNICEF programming	2/15/2019 5:17 PM
46	Child Protection (Early marriage, Children associated in armed conflict, child labour)	2/15/2019 2:46 PM
47	WASH	2/15/2019 2:27 PM
48	Adolescent Health	2/15/2019 1:17 PM
49	Continuation of partnership with experienced old partners	2/15/2019 12:50 PM
50	Humanitarian work beyond displacement and emergencies caused by wars and other calamities	2/15/2019 12:49 PM
51	systems and processes (to facilitate partnerships at country level)	2/15/2019 12:19 PM
52	Bringing to mainstream ,the out of School Children	2/15/2019 11:37 AM
53	Monitoring and Evaluation of activities implemented	2/15/2019 11:11 AM
54	Feedback, response and actions	2/15/2019 11:09 AM
55	Coming up with policies which governments should implement with the support of CSOs.	2/15/2019 10:49 AM
56	focus on respectful care and quality care, de-medicalisation where appropriate	2/15/2019 10:35 AM
57	The security situation in Yemen	2/15/2019 10:20 AM
58	Technology Transfer	2/15/2019 3:57 AM
59	Duplication of field assessments	2/15/2019 3:28 AM
60	Improve childhoods	2/15/2019 3:14 AM
61	progress in implementing "child participation"	2/15/2019 3:02 AM
62	humanitarian situation of Women, children and war displaced in conflict zones	2/15/2019 2:46 AM
63	Joint monitoring towards SDGs achievement per District	2/15/2019 2:03 AM
64	ability to report and harmonize efforts together	2/15/2019 12:39 AM



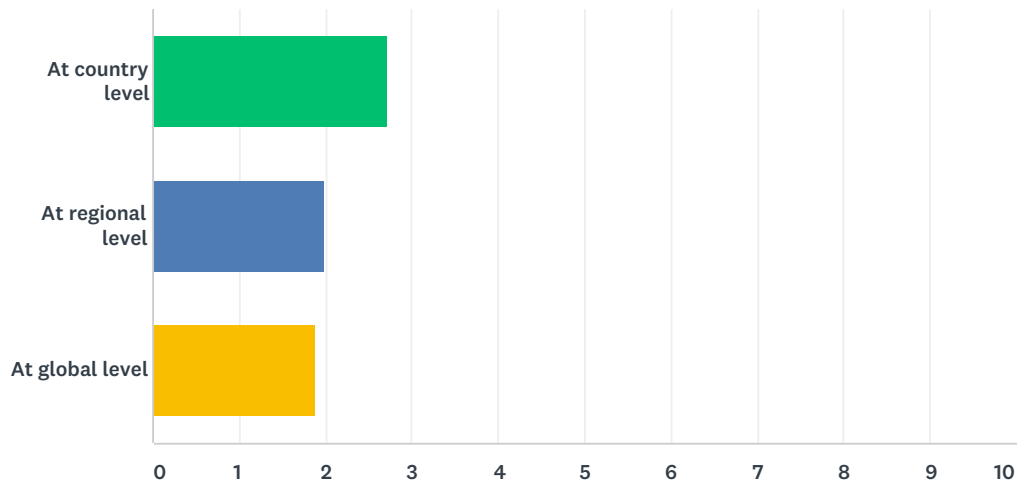
## CSO-UNICEF Consultations

65	Training of teachers/food	2/14/2019 1:10 PM
66	Complimentary	2/14/2019 4:44 AM
67	Contextualize needs	2/13/2019 6:43 PM
68	capacity building of national organizations	2/13/2019 9:38 AM
69	policy level	2/13/2019 3:31 AM
70	M&E: what makes sense to collect, how and why	2/12/2019 5:21 PM
71	program strategy	2/12/2019 4:36 PM
72	Fund raising; funding for integrated projects	2/12/2019 2:20 PM
73	urgent relief support to refugees and IDP in case of armed conflicts.	2/12/2019 11:59 AM
74	Health provision for children in urban refugee settings	2/12/2019 11:46 AM
75	How to make UNICEF Jordan support, rather than accelerate at an unreasonable pace, the transition toward nexus programming in host communities	2/12/2019 10:43 AM
76	What does real partnership mean	2/12/2019 10:28 AM
77	Networking	2/12/2019 8:57 AM
78	Focus of orphans and vulnerable children	2/12/2019 8:44 AM
79	Readiness for spot check	2/12/2019 8:28 AM
80	Finding more opportunities	2/12/2019 8:13 AM
81	learning from UNHCR's vast experience with partnership	2/12/2019 8:06 AM
82	Challenges in the implementation	2/12/2019 6:46 AM
83	Use of expertise	2/11/2019 4:56 PM
84	reporting	2/11/2019 2:21 PM
85	Communication and work with different organization	2/11/2019 1:17 PM
86	sustainability of the Humanitarian system	2/11/2019 12:24 PM
87	Monitoring & evaluation	2/11/2019 12:10 PM
88	Emergency response	2/11/2019 11:33 AM



## Q15 Should consultations start, how would you rate the importance of the following geographic scopes?

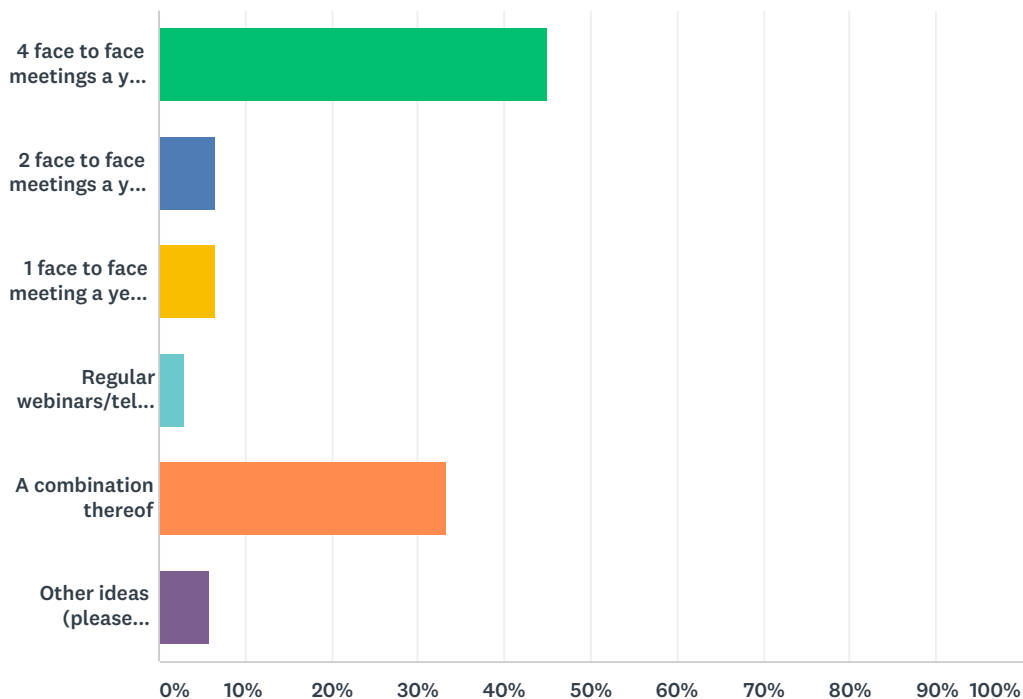
Answered: 138 Skipped: 96



	NOT IMPORTANT	SOMEWHAT IMPORTANT	IMPORTANT	VERY IMPORTANT	TOTAL	WEIGHTED AVERAGE
At country level	0.74% 1	0.74% 1	23.53% 32	75.00% 102	136	2.73
At regional level	2.42% 3	24.19% 30	45.97% 57	27.42% 34	124	1.98
At global level	4.92% 6	29.51% 36	36.89% 45	28.69% 35	122	1.89

## Q16 Which is the most effective way of consulting you?

Answered: 138 Skipped: 96



ANSWER CHOICES	RESPONSES
4 face to face meetings a year at country level	44.93% 62
2 face to face meetings a year at the regional level	6.52% 9
1 face to face meeting a year at the global level	6.52% 9
Regular webinars/telecons on subjects agreed in advance	2.90% 4
A combination thereof	33.33% 46
Other ideas (please specify)	5.80% 8
<b>TOTAL</b>	<b>138</b>

#	OTHER IDEAS (PLEASE SPECIFY)	DATE
1	One or two face to face meetings at local level. Remote meeting when needed.	2/19/2019 4:40 PM
2	a combination thereof, with emphasis on the face to face meeting on a global level	2/19/2019 2:49 PM
3	The best way to consult me is through face-to-face meetings at the global level, as my INGO is based in New York, but I would prefer for UNICEF to invest in consultations at the country and/or regional level so field-based local CSOs are able to contribute. Their voices are the most valuable for UNICEF to hear.	2/15/2019 5:17 PM
4	meetings with the aim of clear outcomes once or twice a year with a combination of global & local involvement. People at the table with a clear mandate.	2/15/2019 10:35 AM
5	online and face to face for key issues	2/15/2019 3:02 AM
6	2 face to face meetings at country level	2/12/2019 8:28 AM
7	Dedicated discussions on updates in priority issues	2/12/2019 8:13 AM
8	Making international conference and also preparing online training	2/11/2019 1:17 PM

## Q17 How would you want UNICEF to follow up on the consultations?

Answered: 105 Skipped: 129

#	RESPONSES	DATE
1	Notes on how UNICEF is reacting to the inputs from their partners	2/24/2019 12:51 PM
2	Regular discussion meeting and develop progress tracking mechanism.	2/24/2019 9:45 AM
3	Keep a list of pre-qualified I/NGOs, and assist I/NGOs to pre-qualify if relevant. Inform on what humanitarian needs are forecast. (some can be, some are sudden onset)	2/22/2019 4:36 PM
4	reports/tests	2/22/2019 1:10 PM
5	regular meetings	2/22/2019 9:49 AM
6	Based on recommendations, prepare actions points that would be followed regularly.	2/22/2019 9:45 AM
7	In a timely, consultative, and transparent manner.	2/22/2019 9:09 AM
8	By tracking and sharing progress made against action points from the consultations.	2/22/2019 8:39 AM
9	e-mail	2/22/2019 8:35 AM
10	Give feedback as to the result of the consultations	2/22/2019 4:30 AM
11	Ensure that our concerns are considered seriously and acted on where possible.	2/21/2019 11:38 PM
12	By email and phone calls	2/21/2019 11:02 PM
13	Reports to the GA	2/21/2019 8:37 PM
14	Convey regular meetings, report on agreed work plan	2/21/2019 4:07 PM
15	Workshop about the results of the consultation	2/21/2019 3:16 PM
16	The follow up can be agreed upon in advance with the partner, so that the joint concerns are met	2/21/2019 2:28 PM
17	By following up on agreed commitments	2/21/2019 12:30 PM
18	Emails	2/21/2019 9:47 AM
19	mainly by meetings as group or one to one according to the subject	2/21/2019 8:45 AM
20	Unicef should decide on that, its an internal matter	2/21/2019 8:34 AM
21	Ensure that UNICEF staff tasked with consultations have clear mandates and are held accountable to those mandates and for associated expectations.	2/21/2019 2:38 AM
22	By Email	2/20/2019 10:32 PM
23	regular engagements	2/20/2019 8:43 PM
24	emails and reports	2/20/2019 5:02 PM
25	With identified actions and reporting on progress.	2/20/2019 4:50 PM
26	Sharing the draft outcomes of the consultation, before going ahead with finalization	2/20/2019 3:59 PM
27	By sharing the outcomes of the consultations	2/20/2019 3:56 PM
28	sharing reports, recommendation, action point and follow up	2/20/2019 3:40 PM
29	Non autocratic	2/20/2019 1:47 PM
30	Face to face	2/20/2019 1:45 PM
31	Set a schedule, available means and focal point for follow up	2/20/2019 1:13 PM
32	In face to face meeting.	2/20/2019 12:11 PM
33	action plan and m&e	2/20/2019 11:48 AM
34	Through an MOU, and the follow-up in preference to monthly and if possible through coaching as well (project based).	2/20/2019 8:26 AM
35	If consultations are regular, the follow up comes naturally and it becomes a process	2/20/2019 8:14 AM

## CSO-UNICEF Consultations

36	By contacting us.	2/20/2019 8:01 AM
37	Communicate with us your programs and possible opportunity for us to get involved.	2/20/2019 6:29 AM
38	major topics to be followed up by short-term working groups (not longer than 1 year); main topics to be discussed on website, open to public	2/19/2019 2:49 PM
39	Send follow up emails or call up and check and provide advise and guidance	2/19/2019 5:39 AM
40	Detailed follow up and feedback	2/19/2019 12:47 AM
41	-Email -Skype discussions -Webinars	2/18/2019 2:53 PM
42	share outcomes (not only writing) but organise debates and Q&A about results Agree way forward with partners and include in GNC workplan	2/18/2019 1:20 PM
43	Online	2/18/2019 11:35 AM
44	email summary of minutes,	2/18/2019 11:05 AM
45	during the meetings, follow up on previous points raised	2/18/2019 9:55 AM
46	Provide concrete actions taking in consideration the results of the consultaiton	2/18/2019 9:38 AM
47	Partner's meeting with Director.	2/18/2019 7:51 AM
48	Short written feedback	2/18/2019 7:38 AM
49	Good to have key focal points for UNICEF and the partner organizations. so there is a go to person on both sides. Also linking the different partners together through webinars etc.	2/18/2019 3:58 AM
50	1- Develop constructive and actionable recommendations for follow up and for these recommendations. 2- Lead to an enhanced efficiency of response. 3- Provide a foundation for regular strategic dialogue between UNICEF and the SRCS community..	2/17/2019 9:27 PM
51	They just need to act on what is agreed.	2/17/2019 5:05 PM
52	document and circulate how outcomes of consultations have been taken on board or not, with justification, with action plan for implementation	2/17/2019 3:54 PM
53	Periodical face to face interaction in stte and country level	2/17/2019 1:19 PM
54	By communications and meetings	2/17/2019 12:40 PM
55	Email us your report of the consultation results.	2/16/2019 1:05 PM
56	email communication	2/16/2019 12:29 PM
57	Meetings Phone calls	2/16/2019 12:02 PM
58	You decide what best to do so and	2/15/2019 7:38 PM
59	A formal report should be issued with action items, which is shared widely with UNICEF partners and throughout UNICEF for wide uptake, Those action items should be followed up/acted on/reported on in subsequent consultations, if not sooner.	2/15/2019 5:17 PM
60	Regular telecons/meetings to inform progress	2/15/2019 4:01 PM
61	Disseminating information at the regional and international levels, building their strategic country intervention based on the consultations.	2/15/2019 2:46 PM
62	An effective monitoring mechanism	2/15/2019 2:27 PM
63	Please feel free to contact me; and I shall reply and compy right away. Name: Dr. Rita Luthra President Women's Health and Education Center (WHEC) NGO is Special Consultative Status with ECOSOC of the United Nations 31 Ely Way; Longmeadow, MA 01106 USA Telephone # + 1 (413) 565-4488 e-Mail: rita@WomensHealthSection.com	2/15/2019 1:17 PM
64	Emails,review workshops,meetings	2/15/2019 12:50 PM
65	Let UNICEF follow up as part of national Action Plan, and provide leadership for these.	2/15/2019 12:49 PM
66	Participatory system of activities based on consultancy needs regular follow	2/15/2019 11:37 AM
67	Develop data base to store minutes and documents from meetings Witness the meetings Do independent monitoring of activities Call partners and beneficiaries to experience sharing meetings	2/15/2019 11:11 AM
68	UNICEF should play a vital role to provide guidance and instructions to its partners, so that they will be able to move forward easily to accomplish the project activities.	2/15/2019 11:09 AM
69	Reach out to the CSOs according to need or issue raised.	2/15/2019 10:49 AM

## CSO-UNICEF Consultations

70	short notes on actions with fast implementation to move forwards.	2/15/2019 10:35 AM
71	Follow up meeting	2/15/2019 3:57 AM
72	Develop a regular inclusive platform for meetings	2/15/2019 3:28 AM
73	Increase funding support	2/15/2019 3:14 AM
74	online and face to face for key issues	2/15/2019 3:02 AM
75	By mail by getting contact regularly with CSOs representatives, and also by organizing national and regional meetings	2/15/2019 2:46 AM
76	Silent checking	2/15/2019 2:28 AM
77	Share the result of consultation in website and update it on social media (FB, Instagram, Twitter, Youtube)	2/15/2019 2:03 AM
78	genuinely not token gesture	2/15/2019 12:39 AM
79	Again, clear expectations around goals, responsibilities, and deliverables	2/14/2019 11:30 PM
80	- Through monitoring and evaluation mechanism - Field visits and progress reports eg 5Ws	2/14/2019 1:10 PM
81	Taking action.	2/14/2019 7:41 AM
82	Regular meetings with development partners at the country level.	2/14/2019 4:44 AM
83	Sharing decisions, documents, regulation	2/13/2019 6:43 PM
84	Coordination platforms such as ICVA can facilitate consultation processes and help dissemination of information within UNICEF and CSOs.	2/13/2019 3:32 PM
85	Meaningful presentations of consultation outcomes with demonstration of real reflection on recommendations/clear changes as a result.	2/13/2019 3:20 PM
86	They should work on timeline and speak everything clearly to the stakeholders.	2/13/2019 9:38 AM
87	would be good to have face to face meeting and case presentation	2/13/2019 3:31 AM
88	With clear and transparent actions plan, put in written.	2/12/2019 5:21 PM
89	collect partners feedback, arrange follow up e-mail and share all partners feedback within a report or document	2/12/2019 4:36 PM
90	Through email	2/12/2019 2:20 PM
91	I want to see a global-level monitoring team following UNICEF Jordan at country level to track their action related to their mandate as the provider of last resort and a commitment that should be shown from a humanitarian agency to meeting the outstanding humanitarian needs in a culturally appropriate manner. There is no appetite demonstrated from country-level UNICEF Jordan leadership to make this happen.	2/12/2019 10:43 AM
92	Provide a quarterly update on what measures are being taken to implement the outcomes of the consultations	2/12/2019 10:28 AM
93	Regular interaction with the participants , gather feed back and follow up on the feed back.	2/12/2019 8:57 AM
94	Through emails	2/12/2019 8:44 AM
95	Transparent write up and agreement on actions and priorities and then reporting back to CSO on progress	2/12/2019 8:38 AM
96	Quarterly feedback on FACE and Narrative activity reports	2/12/2019 8:28 AM
97	Formation of UNICEF -NGO partnership forum at national and regional level	2/12/2019 8:13 AM
98	An action plan should be developed with progress tracked.	2/12/2019 8:06 AM
99	To make sure all the matters that has been raise	2/12/2019 6:46 AM
100	Via mail	2/11/2019 4:56 PM
101	Develop action plans with timeframes	2/11/2019 2:21 PM
102	In every process UNICEF should follow up and create the capacity building program for our organization to achieve our vision	2/11/2019 1:17 PM
103	through joint UNICEF and CSOs working group	2/11/2019 12:24 PM
104	Quarterly	2/11/2019 12:10 PM
105	Very closely	2/11/2019 11:33 AM

## Q18 Any other points or comments?

Answered: 57 Skipped: 177

#	RESPONSES	DATE
1	none	2/24/2019 12:51 PM
2	Promote volunteerism, ensuring governance for accessing services will be sustainable program.	2/24/2019 9:45 AM
3	Our experience of UNICEF is that they are interested to collaborate with small NGOs and appreciate the innovation we bring but lack an awareness of the financial constraints we face and don't have an understanding of the implications of spending time on collaboration without specific project funding ( so for project design etc.) It makes it likely that only large I/NGOs with capacity to absorb and underwrite lengthy processes will be able to sustain a relationship with UNICEF. I/NGOs with small budgets yet powerful ideas, approaches and experience and excellent track records will be ignored. Capture-of the approach: UNICEF has a tendency to promote a pilot, implemented and often conceived by an INGO in partnership with them as their own, and in future, not even acknowledging the original source of ideas/approach, thereby preventing the INGO from using it for further work and fundraising. This is particularly the case when open source and signifies a lack of respect for ethical procedures. How will UNICEF select which CSOs/NGOs with which to hold consultations at the global and country levels?	2/22/2019 4:36 PM
4	N/A	2/22/2019 1:10 PM
5	Thank you	2/22/2019 8:39 AM
6	n.a	2/22/2019 8:35 AM
7	UNICEF should propose that RUTF is taken off the agenda of Codex because this is an entirely inappropriate forum that is driven by corporate interests and global trade needs. It is highly likely that if the Codex talks continue the products will not be 'contained' (they will not be able to control the conditions of sale) and the market will expand out of all proportion to need. Codex texts are always a compromise - and the Codex discussion pose a great health risk for the world's most vulnerable children and open the door to commercial exploitation. What is needed is for WHO and UNICEF together to create guidelines that can be used whenever it is considered necessary to use these products. .	2/21/2019 11:38 PM
8	Mostly Local Organisations rarely access big and sustainable partnership and UNICEF can try this to see how local organisations can perform	2/21/2019 11:02 PM
9	I would like to see increased focus on countries' efforts to protect children.	2/21/2019 8:37 PM
10	I don't understand what is meant by consultations here.	2/21/2019 1:10 PM
11	Most effective way of consultations would be at country level, but global consultations could be useful every two years.	2/21/2019 12:30 PM
12	UNICEF should seriously consider at least this viewpoint: if funding has not brought about the desired changes in the past 3-5 funding cycles, what should be stopped and what innovative approaches should be considered.	2/21/2019 2:38 AM
13	No	2/20/2019 10:32 PM
14	more national engagements	2/20/2019 8:43 PM
15	nil	2/20/2019 3:59 PM
16	Giving importance partners view and to make local level facilities equitably.	2/20/2019 1:47 PM
17	Thanks to UNICEF for support Libyan children	2/20/2019 1:45 PM
18	welcome CSO mentees and respond to their requests	2/20/2019 1:13 PM
19	-	2/20/2019 11:48 AM
20	There is a need for practical solutions, concrete negotiations at country level and then more strategic level at regional and perhaps at global level. The country level is the most important one.	2/20/2019 8:14 AM
21	How would you partner with CSOs in our programs? We both have the same goal but lack collaboration in planning and implementation. Wish you good luck!	2/20/2019 6:29 AM
22	n/a	2/19/2019 2:49 PM

## CSO-UNICEF Consultations

23	Nil	2/19/2019 5:39 AM
24	None	2/19/2019 12:47 AM
25	Thank you	2/18/2019 11:49 AM
26	no	2/18/2019 9:55 AM
27	UNICEF leadership and access to information is a key element under shared with OSC. I also worked within UNICEF and I was so much shock about common staff and management staff perception toward NGO: Condescendant, ignoring the influence NGO can have, considering NGO just able justify UNICEF project spending, ...	2/18/2019 7:51 AM
28	It would be good for better communication between the different partners, at the moment there is competition for UNICEF attention, and this is not conducive to get the greatest impact with minimal resources. As NGOs we need to be more transparent, but UNICEF could help in developing better coordination across the different partners.	2/18/2019 3:58 AM
29	Establish partnership consultation/feedback mechanisms in the field in order to maintain communications, develop joint programme strategies and fix problems as they arise	2/17/2019 9:27 PM
30	No	2/17/2019 1:19 PM
31	We would like to enhance relationship between IIROSA and UNICEF	2/17/2019 12:40 PM
32	No, thank you.	2/16/2019 1:05 PM
33	None	2/16/2019 12:29 PM
34	UNHCR's consultations with CSOs have become very large, global meetings where few high-level UNHCR staff are actually present to listen to the CSOs who have traveled, at great expense, to 'consult' with UNHCR. I hope that UNICEF will learn from that experience (and coordinate with UNHCR and its partners as needed) so that the lessons learned from that experience influence the creation of UNICEF's potential consultations. If UNICEF is serious about taking on consultations with CSOs, then they should travel to where CSOs are operating and listen to them.	2/15/2019 5:17 PM
35	UNICEF should target grassroots CSOs for partnerships.	2/15/2019 2:27 PM
36	We look forward to working with UNICEF <a href="https://outreach.un.org/ngorelations/sites/outreach.un.org/files/article_files/chat_17_april_2018-_rsvp.pdf">https://outreach.un.org/ngorelations/sites/outreach.un.org/files/article_files/chat_17_april_2018-_rsvp.pdf</a> <a href="https://outreach.un.org/ngorelations/content/dpi-ngo-chat-series-why-do-child-marriages-still-exist-todays-world-17-april-2018">https://outreach.un.org/ngorelations/content/dpi-ngo-chat-series-why-do-child-marriages-still-exist-todays-world-17-april-2018</a>	2/15/2019 1:17 PM
37	No	2/15/2019 12:49 PM
38	N/A	2/15/2019 11:37 AM
39	UNICEF should consider on enhancing the capacity of its partners staffs by providing training opportunity on the importance and procedures of consultation specially in humanitarian context.	2/15/2019 11:09 AM
40	May be UNICEF needs to consult with WHO to get something hwoot WHO relates to CSOs and even governments. WHO avoids being an implementer but works with appropriate groups to address pertinent issues affecting humans!	2/15/2019 10:49 AM
41	UNICEF needs to have an equal number of women as men at the decision table. The same counts for race, age etc. Involve mothers, fathers, midwives and nurses at all levels.	2/15/2019 10:35 AM
42	Engagement of all youth is also important	2/15/2019 3:57 AM
43	Consultations are best conducted in manageable sizes but in accessible venues to target parties (e.g. multiple face to face in a number of accessible venues in Luzon instead of having just one in Metro Manila). It is also best to religiously consider "inclusivity" in selection of participants/sectoral representatives.	2/15/2019 3:02 AM
44	Our Organization Save the Climat, based in DRC would like concluding a concrete partnership with you in order to help you succeeding in most of your targets in the country and in the region	2/15/2019 2:46 AM
45	Many more	2/15/2019 2:28 AM
46	N/A	2/15/2019 2:03 AM
47	- For impact to be realized, CSOs must be supported consistently .	2/14/2019 1:10 PM
48	no	2/13/2019 5:00 PM
49	if UN keeps working likewise then UN will turn into a big MAFIA very soon. Everyone is playing politics	2/13/2019 9:38 AM

## CSO-UNICEF Consultations

50	The needs of children country to country it is different but of course in some country it has similarity	2/13/2019 3:31 AM
51	The field office teams in high level humanitarian crises need to make sure they are bringing in the most technically competent and qualified staff, considering the severity of the crisis.	2/12/2019 10:28 AM
52	Third party monitoring is considered to be a separate segment and feared by the various sectors working under the UNICEF mandate , it should be augmented and amalgamated into the regular programs for coherent approach not working side by side but working together	2/12/2019 8:57 AM
53	Avoid PCA for short duration that aimed at spending the money	2/12/2019 8:28 AM
54	thanks for taking the initiative to seek input	2/12/2019 8:06 AM
55	NA	2/11/2019 4:56 PM
56	I really want to participate in this conference to change the system of our organization to have a better chance to prove to our world	2/11/2019 1:17 PM
57	NO	2/11/2019 12:10 PM