TOP OUTCOME – 2030 AND BEYOND
NGOs navigate and influence changes in the response to affected populations.

ICVA THEORY OF CHANGE 2019-2021: NAVIGATING CHANGE, CROSS CUTTING ISSUES

OUTCOMES – 2019-2021

ICVA supports NGOs
NGOs are better equipped for engagement
NGOs collectively strategise and reach out to decision-makers
Decision-makers agree to changes
Agreements implemented
Policies & systems improve

ICVA supports NGOs
NGOs are better equipped for engagement
ICVA supports NGOs collective action
NGOs collectively strategise and reach out to decision-makers
Decision-makers agree to changes
Agreements implemented
Policies & systems improve

ICVA’S INFLUENCE

OUTPUTS – 2019

ICVA-PHAP webinar series
ICVA Annual Conference
Regional Policy Working Groups
Analysis
Strategy design
Publications
Outreach and awareness campaigns

END OF YEAR FEEDBACK/EVALUATION
Improved collaboration between actors, including humanitarian & development NGOs easily access adequate donor funding and comply with a light oversight burden.

Closing the funding gap: increased overall level of funding to humanitarian operations

The quality of existing funds improves (they are more accessible, sustainable, flexible, etc.).

Transparency: increased access & use of data

Improved risk management & risk sharing across donors & partners

Improved collaboration between actors, including humanitarian & development

NGOs easily access adequate donor funding and comply with a light oversight burden

TOP OUTCOME
Humanitarian financing meets the needs of populations affected by crisis.

INCREASED TRUST BETWEEN DONORS AND NGOs

Implementation of Grand Bargain commitments

Less Paper More Aid initiative to reduce donor conditions on humanitarian aid

Support for risk management & risk transfer lessons learned

Humanitarian Finance Working Group

Facilitate development of innovative financing approaches

OUTCOMES – 2019-2021

OUTPUTS – 2019

SEE LPMA THEORY OF CHANGE
TOP OUTCOME 2030 AND BEYOND:
Coordination contributes to effective assistance and protection to those affected by crises.

ICVA THEORY OF CHANGE 2019-2021: COORDINATION

OUTCOMES – 2019-2021

- NGOs better understand coordination mechanisms
- NGOs actively engage in coordination mechanisms
- NGOs contribute efficiently to the humanitarian system
- NGOs influence policies and systems

LONG-TERM OUTCOMES:

- Coordination mechanisms are inclusive of NGOs, contextualized to provide effective assistance and protection to those affected by crisis
- Collective NGO ability to engage and influence coordination mechanisms is strengthened

OUTPUTS – 2019

- Develop package for senior field staff and briefing papers
- Organise ad-hoc meetings around L3, HCT composition, inclusivity, etc
- Facilitate: brainstorming, preparation and debriefing on major IASC meetings
- Engage with HC, HoOCHA, emergency directors of UN agencies, NGO country directors for greater inclusion of NGOs. Create alliances. Facilitate peer to peer connections
- Collect contributions and talking points from NGOs
- Provide tailored advice and trainings

NGOs contribute efficiently to the humanitarian system
NGOs influence policies and systems
NGOs actively engage in coordination mechanisms
NGOs better understand coordination mechanisms

Collective NGO ability to engage and influence coordination mechanisms is strengthened
Coordination mechanisms are inclusive of NGOs, contextualized to provide effective assistance and protection to those affected by crisis
NGOs better understand coordination mechanisms
NGOs actively engage in coordination mechanisms
NGOs contribute efficiently to the humanitarian system
NGOs influence policies and systems

NGOs contribute efficiently to the humanitarian system
NGOs influence policies and systems
NGOs actively engage in coordination mechanisms
NGOs better understand coordination mechanisms
TOP OUTCOME
Improved protection, assistance and durable solutions for refugees, internally displaced persons (IDPs) and migrants in vulnerable situations

ICVA THEORY OF CHANGE 2019-2021: FORCED MIGRATION

ICVA equips NGOs for engagement in the global compacts and other forced migration policies
ICVA further supports collective action and alliances that contribute to policy processes on forced migration issues
NGOs collaborate, exchange and advocate with key stakeholders (e.g. States, UN agencies, etc.)

NGOs have safe spaces to exchange and strategize, allowing for cross-fertilization (national-regional-global)

CONVENING/INFORMATION SHARING
- ICVA Forced migration working group and regional working groups
- Circulation of minutes of key meetings
- Joint analysis of policy and protection trends

LEARNING/DISSEMINATING KNOWLEDGE
- Explainer papers, learning stream and webinars
- Provide tailored advice and briefings to NGOs on entry points into policy processes

ACTIONS AND ALLIANCES
- NGO statements delivered at UNHCR governance meetings and other occasions
- Facilitate NGOs contributions to e.g. Global Refugee Forum, UN Migration Network, GP20

CONNECTING TO KEY STAKEHOLDERS
- Facilitate NGO consultations with UNHCR and IOM
- Organise meetings with States and other stakeholders
- Facilitate workshops on "whole-of-society" approach in refugee response

OUTPUTS – 2019
OUTCOMES – 2019-2021